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November 20, 2015

Director Sylvia Murray
South Carolina Department of Juvenile Justice
Post Office Box 21069
Columbia, South Carolina 29221-1069

Dear Ms. Murray:

An agenda item at the next Law Enforcement and Criminal Justice Subcommittee meeting includes the staff study of the agency and the agency's response. So that our time may be productive during the meeting, I would like to share with you some questions that I have after reviewing the staff study.

First, I commend the agency for its cost savings efforts, found on page 51 of the staff study, which the agency asserts total \$3,658,222. Do these cost savings enable the agency's budget safely to be reduced accordingly? If not, why not?

Second, I have questions pertaining to the agency's goal to implement succession planning (Goal 8). In the agency's program evaluation report, it was indicated in Fiscal Year 2013-14 that the agency spent \$361,848 dollars with regards to objective 8.2.1 to determine the number of rehired retirees. In Fiscal-Year 2014-15, the agency's program evaluation report reflects \$330,157 spent towards achieving this objective. When will implementation be completed? Did the agency explore obtaining this information from the South Carolina Employee Public Benefit Authority? Likewise, I have the same two questions with regards to the agency's expenditures relating to objective 8.2.2 to examine age and retirement eligibility dates. In Fiscal-Year 2013-14, the agency's program evaluation report indicates the agency spent \$360,848 towards objective 8.2.2, and in Fiscal-Year 2014-15 the program evaluation report reflects \$329,184 spent towards this objective.

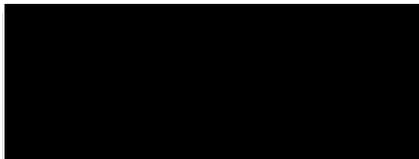
Third, I would like an explanation relating to total expenses allocated toward all objectives in the two previous fiscal years. The total expenses allocated toward all objectives in Fiscal-Year 2014-15 was \$110,524,991. However, actual expenses provided by the agency for Fiscal-Year 2014-15 was \$118,464,468. Thus, in Fiscal-Year 2014-15 it appears the agency spent \$7,939,477 that was not related to any objective. Conversely, in Fiscal-Year 2013-14 it appears the agency allocated \$8,000 more to objectives than it actually spent as the total allocated to all objectives

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was \$119,879,624 while the actual expenses provided by the agency for the same fiscal year was \$119,871,624. I respectfully seek an explanation with regards to these matters for those two fiscal years.

Your continued cooperation in the legislative oversight process is appreciated. The Law Enforcement and Criminal Justice Subcommittee looks forward to assisting the agency in its plans to improve its efficiency and outcomes.

Sincerely,



Kirkman Finlay III
Subcommittee Chair

cc: The Honorable Wm. Weston J. Newton
The Honorable William K. Bowers
The Honorable Raye Felder
The Honorable Edward R. Tallon Sr.