

AGENCY NAME:	SC JUDICIAL DEPARTMENT		
AGENCY CODE:	B04	SECTION:	057

**Fiscal Year 2015-16
Accountability Report**

SUBMISSION FORM

AGENCY MISSION	The mission of the Judicial Department is to provide a fair, independent and accessible forum for the just and timely resolution of legal disputes.
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AGENCY VISION	The SCJD works constantly to provide a court system that not only is fair but is also perceived to be fair, and in which all persons are treated equally and all matters are resolved in an unbiased and just manner, according to the United States Constitution, the South Carolina Constitution, state statutes, and the common law.
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Please state yes or no if the agency has any major or minor (internal or external) recommendations that would allow the agency to operate more effectively and efficiently.

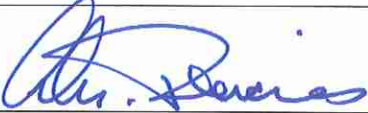
RESTRUCTURING RECOMMENDATIONS:	NONE
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Please identify your agency's preferred contacts for this year's accountability report.

	<i>Name</i>	<i>Phone</i>	<i>Email</i>
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I have reviewed and approved the enclosed FY 2015-16 Accountability Report, which is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR (SIGN AND DATE):		<i>9-12-16</i>
(TYPE/PRINT NAME):	Chief Justice Costa M. Pleicones	

BOARD/CMSN CHAIR (SIGN AND DATE):	
(TYPE/PRINT NAME):	

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AGENCY'S DISCUSSION AND ANALYSIS

PURPOSE, MISSION AND GOALS

By the adoption of Article V of the South Carolina Constitution, the people of South Carolina have established the South Carolina Judicial Department (SCJD) as one of the three co-equal branches of the State Government. The Chief Justice serves as the administrative head of the SCJD. Through administrative orders, court rules, and other directives, the Chief Justice and the Supreme Court of South Carolina provide guidance for the operation of the statewide, unified judicial system, and various boards and commissions that have been established by the Supreme Court. The organizational structure of the SCJD can be categorized into two areas: (1) adjudication and (2) administration. Directly or indirectly, the lives of all South Carolina citizens are affected by the decisions of the trial courts and the appellate courts. These courts make decisions that could involve local zoning, taxation, interpretation of state statutes, or other matters that may significantly affect the public. The SCJD can accomplish its purpose and mission by setting goals that set a higher standard for the department. The SCJD's goals are as follows:

- Ensure Public Access
- Maintain Public Trust and Confidence
- Provide Quality and Timely Dispute Resolution
- Collaborate with Justice System Partners and other Stakeholders
- Enhance Judicial Administration

Through the combined efforts of judges, administration and staff, the SCJD has made notable achievements this year. Some of the accomplishments significantly improved specific operations within the courts while others have solidified the changing direction, attitude, and approach of individuals working in and with the Judicial Branch. Below, we have summarized our achievements and efforts that allow us to continue achieving these goals.

Attorney Information System (AIS): AIS web services, extended to the E-Filing system and used as part of the pilot, and are now part of the production environment. The web services allow the AIS user credentials to be used by attorneys when logging into the E-Filing system and permit the real-time sharing of attorney contact information with the E-Filing system.

Bar Admissions Tracking System (BATS): The Supreme Court adopted the Uniform Bar Exam (UBE) in early 2016. As a result, changes in the systems used to gather information about and track applicants were modified. A new website was implemented for Bar Admissions with new content related directly to the UBE. The new website contains a Bar Application Portal used by applicants to provide contact information, address history and employment history online. During FY 2016-17, the website, portal and BATS will continue to be refined. Updates to the Bar Exam Processing software will be completed as well.

Security: SCJD continues place a critical priority on maintaining the security of its records. Following is a synopsis of the recent improvements and progress on during this period:

- Disaster Recovery Plan. Completed the study phase for BC-DR work, culminating with RFP and selection of vendor to assist SCJD with disaster recovery plan. Kicked off BC-DR project with vendor in January, and are working through an 8-phase approach to implementation, having completed phase 1 and a portion of phase 2.

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- **Workstation Security.** After researching various products, SCJD implemented two products from a single vendor that work to improve our distributed base of workstations from malicious internet content. These products have greatly boosted security posture of our remote workstations and given our team higher visibility and capability in regard to threats from malicious web content and files.
- **Security Research.** SCJD takes a risk-based approach in implementing new security needs, and continues to research and prioritize those products and programs that will most efficiently lower risk from threats.
- **Maintenance and Monitoring of Existing Security Controls.** SCJD continues to maintain previously implemented security controls such as Firewalls for network security, 24x7 Security Monitoring, Two Factor Authentication, Security Awareness Training, Policies, Physical Security, Email Protection, USB and Laptop Encryption.

Case Management Systems (Appellate Courts): The Appellate Case Management System used by the Supreme Court and Court of Appeals continues to be refined and improved. The appellate courts have recently migrated to a new version of this appellate case management system which will ultimately allow the system to be enhanced further. In addition, public access to appellate case docket information and filings was recently increased by adding post-conviction relief cases and cases involving certified questions to the types of cases that are available to the public on the public access version of the appellate case management system.

Case Management Systems (Trial Courts): The Trial Courts Case Management Systems released CMS Versions 6.1.004 which added E-Filing functionality and 6.1.005 which eliminated the Microsoft Word requirement for CMS. An interface to DMV was upgraded to incorporate updated security standards. A CMS enhancement was completed to electronically report disposition data to SCDMV in order to meet DMV's ten day reporting requirement.

E-Filing: Statewide rollout of electronically filed Common Pleas court documents began in Clarendon County and continued with the implementation of the Third Judicial Circuit (Clarendon, Sumter, Lee and Williamsburg) and the Thirteenth Judicial Circuit (Greenville and Pickens) during FY 2015-2016. The Statewide implementation will continue during FY 2016-2017 with the rollout out of electronically filed Common Pleas court documents in 15 additional counties. During FY 2016-2017 functional standards for electronically filing court documents in the Appellate Court will be established.

Business Courts: The Supreme Court established Business Courts to provide an option to litigate complex business, corporate, and commercial matters in the circuit courts. The specialized Business Courts address complex business matters by utilizing specialized case management procedures. The goal is to increase the efficiency of the civil court system. Business Courts are now accessible to all counties statewide within three Regions. Of the nine Business Court judges, two judges each are assigned to Regions One and Two, three judges are assigned to Region Three, and two judges are assigned on an at-large basis. The Business Court judges have exclusive jurisdiction over any Business Court case assigned to them. The Chief Business Court Judge approves the assignment of cases to Business Court based upon the recommendation of the Business Court Judge. During September 2, 2007, to July 31, 2016, 190 Business Court Assignments were granted and 35 Business Court Assignments were denied (225 cases in total). During the period January 1 - July 31, 2016, 19 Business Court Assignments were granted and no Business Court Assignments were denied.

Criminal Docket Reform: Clerks of Court continue to conduct monthly self-audits to ensure the records provided to SCJD are accurate. Solicitors and Clerks reconcile pending cases on a quarterly basis. Additionally, pursuant to Act No. 268 of 2016, SCJD is collecting relevant data and statistics for fiscal year 2016-2017 to determine the fiscal and revenue impact of changing the definition of "juvenile" from 17 years of age to 18 years of age.

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Family Court: The Family Court Docket Management Task Force and Sub-Committee continues to make significant strides in assisting the family courts in disposing of pending docket cases over 365 days old. Judge Aphrodite Konduros leads the effort to ensure accurate and timely reporting of caseload information to Court Administration. The Family Court Docket Management subcommittee continues to review progress toward all counties reaching the 365 day benchmark and to discuss issues related to management of cases in family court.

The Legal Profession: During FY 2015-2016, the Supreme Court continued to improve and refine its rules relating to the practice of law. Most notably, after consultation with the South Carolina Board of Law Examiners, representatives of the South Carolina Bar, the Charleston School of Law, the University of South Carolina School of Law, and the National Conference of Bar Examiners, the Supreme Court determined that the Uniform Bar Examination (UBE) will replace the current South Carolina Bar Examination beginning with the February 2017 Examination. The UBE, which is prepared by, given, and graded in accordance with the standards established by the National Conference of Bar Examiners, is now used in twenty-five jurisdictions, and provides applicants with a score that can be readily transferred to another UBE jurisdiction. In addition, the Supreme Court has amended the admission rules to reflect the adoption of the UBE. Further, a Course of Study on South Carolina law that each applicant must successfully complete in addition to the UBE is currently being developed. The Bar Admissions' website has been completely revised to reflect the adoption of the UBE and to improve applicant access to rules and forms. In addition, applicants seeking regular admission may now register and complete a portion of the application for admission on-line, with the goal of ultimately having the entire application being completed and submitted on-line. The Supreme Court made several amendments to the rule related to the Resolution of Fee Disputes Board to further improve the process to resolve fee disputes between clients and attorneys. The Supreme Court adopted a new rule to clarify the duties and responsibilities of lawyers and judges when dealing with lawyers who may be suffering from a cognitive impairment with the goal of ensuring that these lawyers get the compassionate assistance needed while at the same time ensuring the public is protected. In recognition of increasing use of paralegals, the Supreme Court adopted a rule providing for a certification program for paralegals in South Carolina. Finally, in addition to making several changes to the rules of disciplinary procedure applicable to judges and lawyers, the Supreme Court created a new rule allowing a spouse of a military service member stationed in South Carolina to obtain a limited certificate to practice law in South Carolina without having to take the Bar Examination.

Other Collaborations: SCJD will continue its collaboration with the Department of Social Services (DSS), the Children’s Law Center and other agencies through the Federal Court Improvement Grant Program to expedite the processing of child protection cases. The partnership with DSS promotes accountability by monitoring and tracking the timeliness of cases as they move through the courts toward permanent resolutions for children. The Court Liaison Initiative is currently staffed statewide in all 46 counties. The court liaisons not only identify strategies to increase timeliness and effectiveness of court hearings, but also identify training needs for judges, attorneys, guardians ad litem (GALs), DSS caseworkers and others. Training specific to child protection cases is provided to family court judges, volunteer GALs, program attorneys for the GALs, and attorneys for defendant parents to improve timeliness, permanency and quality of court hearings. The Data Grant will allow DSS to develop a system for identifying and tracking those families with open Family Preservation Service Cases who do not have court intervention, with a goal of quickly bringing those families to the court’s attention. The anticipated outcome is that families will experience a decrease in the length of time of DSS involvement. The Data Grant also provides for enhanced integration with the Child Protective Services System as well as the reporting capabilities of the Legal Case Management System. These efforts are designed to provide access to critical data needed for reporting results.

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KEY STRATEGIC GOALS FOR FISCAL YEAR 2016 - 2017 AND FUTURE YEARS

The SC Judicial Department continues to maintain its standards for effective and efficient administration even though the department has limited resources and budgetary constraints each year. The SCJD continues to implement new innovations that further improve services to the public while increasing efficiencies of internal operations. Also, the SCJD holds attorneys and judges accountable to higher professional and ethical standards. As part of the internal operations, the SCJD must continually train its employees about safeguarding SCJD's data while upgrading the technical controls over this data. By optimizing resources and utilizing technology, the SCJD can reach its goals and achieve its mission of providing fair, independent and accessible forums for the just and timely resolution of legal disputes for the citizens of South Carolina.

Our goals, strategies and objectives are outlined in the following templates.

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Program/Title	Purpose	FY 2015-16 Expenditures (Actual)			FY 2016-17 Expenditures (Projected)			TOTAL	Associated Objective(s)
		General	Other	Federal	General	Other	Federal		
I.A. The Supreme Court	Develops the law by issuing opinions and orders which serve as precedent for other courts. Through administrative orders, court rules and other directives, the Supreme Court and its Chief Justice provide guidance for the administration of the unified judicial system.	\$ 3,359,211	\$ 1,272,636	\$ -	\$ 4,631,847	\$ 1,050,015	\$ -	\$ 4,657,276	3.1.1 - 3.4.6
I.B. Office of Bar Admissions	Responsible for processing applications for persons seeking to be admitted to practice law, including the administration of the bar examination by the Board of Law Examiners and character determinations by the Committee on Character and Fitness.	\$ -	\$ 866,493	\$ -	\$ 866,493	\$ 834,030	\$ -	\$ 834,030	2.4.1 - 2.4.4 and 4.4.1 - 4.4.3
I.C. Office of Disciplinary Counsel	Investigates and prosecutes complaints involving allegations of misconduct and incapacity on the part of lawyers and judges.	\$ -	\$ 1,081,293	\$ -	\$ 1,081,293	\$ 1,040,766	\$ -	\$ 1,040,766	2.3.1 - 2.3.2
I.D. Commission on Conduct	Regulates lawyer and judicial conduct to preserve the integrity of the judicial and legal profession.	\$ -	\$ 460,384	\$ -	\$ 460,384	\$ 480,238	\$ -	\$ 480,238	2.3.1 - 2.3.2
II. Court of Appeals	An intermediate appellate court that reviews decisions of the lower courts for procedural/legal errors.	\$ 4,177,457	\$ 822,713	\$ -	\$ 5,000,170	\$ 4,220,394	\$ -	\$ 4,670,349	3.1.1 - 3.4.6
III. Circuit Court	Serves as trial courts that are comprised of the General Sessions (Criminal) and Common Pleas (Civil).	\$ 12,331,184	\$ 2,811,888	\$ -	\$ 15,143,072	\$ 10,996,178	\$ -	\$ 14,254,925	3.1.1 - 3.4.6
IV. Family Court	Provides a forum for the resolution of disputes involving family matters such as divorce, abuse, neglect, and juvenile matters.	\$ 12,838,113	\$ 75,404	\$ -	\$ 12,913,517	\$ 13,131,133	\$ -	\$ 13,351,133	3.1.1 - 3.4.6
V.A. Court Administration	Responsible for the administration of court processes for the unified judicial system.	\$ -	\$ 1,306,664	\$ 343,848	\$ 1,650,512	\$ -	\$ 2,135,488	\$ 2,135,488	2.5.1 - 2.5.4 and 5.1.1 - 5.1.2
V.B. Finance and Personnel	Responsible for the internal fiscal operations for the department to include Human Resources.	\$ -	\$ 1,219,438	\$ -	\$ 1,219,438	\$ -	\$ 1,317,034	\$ 1,317,034	N/A

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Program/Title	Purpose	FY 2015-16 Expenditures (Actual)			FY 2016-17 Expenditures (Projected)			TOTAL	Associated Objective(s)		
		General	Other	Federal	General	Other	Federal				
V.C. Information Technology	Responsible for the statewide technology tools used for unified judicial system.	\$ -	\$ 9,813,969	\$ -	\$ 9,813,969	\$ -	\$ 1,212,000	\$ 9,197,970	\$ -	\$ 10,409,970	1.1.1 - 1.3.3 and 2.1.1 - 2.2.3
VI. Judicial Commitments	Provides funds for examiners, guardians, and attorneys for chemically and mentally dependent individuals.	\$ -	\$ 351,800	\$ -	\$ 351,800	\$ -	\$ -	\$ 375,000	\$ -	\$ 375,000	N/A
VII. Language Interpreters	Provides funds for interpreters appointed in judicial proceedings.	\$ 90,000	\$ 88,035	\$ -	\$ 178,035	\$ 190,000	\$ 80,000	\$ 270,000	\$ 1,410,048	\$ 1,410,048	1.4.1 - 1.4.4
VIII. Employer Benefits	Employer contributions for the department	\$ 14,668,964	\$ 3,107,937	\$ -	\$ 17,776,901	\$ 2,914,090	\$ -	\$ -	\$ -	\$ 17,324,138	N/A
All Other Items	E-filing; Technology Upgrades; Disaster Recovery/Business Continuity; Building Security	\$ 83,679	\$ 352,535	\$ -	\$ 436,214	\$ -	\$ -	\$ -	\$ -	\$ -	1.2.1 - 1.2.3

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Strategic Planning Template			Description
Type	Goal	Item # Strat	Associated Enterprise Objective
G	1		Ensure Public Access to Judicial Department Resources
S		1.1	Implement E-Filing
O		1.1.1	Continue statewide rollout in Common Pleas
O		1.1.2	Establish functional standards for E-Filing in the Appellate Courts
S		1.2	Enhance Trial Courts CMS
O		1.2.1	Display Common Pleas images on the Public Index
O		1.2.2	E-Ticketing from DMV
O		1.2.2	Eliminate Microsoft Word licensing requirements
S		1.3	Improve the uniform and efficient delivery of interpreter services to non-English speaking and hearing impaired court participants
O		1.3.1	Increase the number and regularity of orientation sessions, written exams, oral examinations and add skill-building workshops for interpreters interested in court interpreting
O		1.3.2	Continue to encourage the increased use of telephonic interpreting for brief court hearings, particularly in Summary Courts
O		1.3.3	Obtain Supreme Court approval of Frequently Asked Questions for the public, attorneys and court staff concerning use of foreign and sign language interpreters
O		1.3.4	Continue work with ad hoc committee of summary court judges and staff to improve the uniform and efficient delivery of interpreter services for court participants
G	2		Maintain Public Trust and Confidence
S		2.1	Create a Plan Encompassing Both Overall Business Continuity and Disaster Recovery
O		2.1.1	Complete a study to create a Business Continuity-Disaster Recovery Plan for SCJD
O		2.1.2	Create and publish BC-DR policy that encompasses the Plan objectives, defining who has the authority to execute the plan, where the plan is stored, and how to access the plan
O		2.1.3	Define Phases for implementation
O		2.1.4	Fully implement and test BC-DR plan
S		2.2	Provide Complete Network and Data Security for the Statewide Case Management System, E Filing, and Other State/County Court Systems
O		2.2.1	Provide continuous 24/7 security monitoring and IPS services for all data entering and exiting our main firewall

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Strategic Planning Template

Type	Goal	Item # Strat	Object	Associated Enterprise Objective	Description
O		2.2.2	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Implement best-practice security measures, prioritized by risk assessment level, to protect sensitive data using a multi-layered security approach
O		2.2.3	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Maintain and improve fault tolerant network equipment to provide reliable delivery of services
S		2.3	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Maintain Appropriate Ethical Standards for Lawyers, Judges and Judicial Staff
O		2.3.1	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Review of the South Carolina Code of Judicial Conduct to determine if any amendments are appropriate in light of the current ABA Model Code of Judicial Conduct
O		2.3.2	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Review the Code of Conduct for Judicial Staff Attorneys and Law Clerks to determine if any amendments are appropriate to make its provisions more consistent with those in the Code of Judicial Conduct
O		2.3.3	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Review the South Carolina Rules for Lawyer Disciplinary Enforcement to determine if any amendments or new rules are appropriate
O		2.3.4	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Review the South Carolina Rules for Judicial Disciplinary Enforcement to determine if any amendments or new rules are appropriate
S		2.4	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Maintain High Standards for Admission to Practice Law
O		2.4.1	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Revise the bar application form to ensure that applicants are required to provide sufficient information to determine if they have the requisite character and fitness to practice law in South Carolina
O		2.4.2	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Provide for the electronic submission of bar applications
O		2.4.3	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Fully implement the Uniform Bar Examination in South Carolina
O		2.4.4	Maintaining Safety, Integrity and Security	Maintaining Safety, Integrity and Security	Develop and implement a Course of Study that must be completed by applicants seeking regular admission to practice law in South Carolina
S		2.5	Education, Training, and Human Development	Education, Training, and Human Development	Provide Mentoring and Development Programs
O		2.5.1	Education, Training, and Human Development	Education, Training, and Human Development	Provide mentoring program for newly appointed Summary Court judges
O		2.5.2	Education, Training, and Human Development	Education, Training, and Human Development	Pair all newly appointed Summary Court judges with mentors from the Circuit and Family Court benches
O		2.5.3	Education, Training, and Human Development	Education, Training, and Human Development	Collaborate with the South Carolina Commission on Specialization and Continuing Legal Education to evaluate the mentoring program

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Strategic Planning Template

Type	Goal	Item # Strat	Object	Associated Enterprise Objective	Description
O	3	2.5.4	Education, Training, and Human Development	Education, Training, and Human Development	Complete transition from Circuit and Family Court mentors to Summary Court Judges mentoring Summary Court judges
G	3	3.1	Government and Citizens	Government and Citizens	Provide Quality and Timely Dispute Resolution
S	3	3.1	Government and Citizens	Government and Citizens	Enhance the Appellate Case Management System (C-Track)
O	3	3.1.1	Government and Citizens	Government and Citizens	Work with vendors to implement order circulation based on specifications that have been submitted
S	3	3.2	Government and Citizens	Government and Citizens	Reduce Delay in Appellate Proceedings
O	3	3.2.1	Government and Citizens	Government and Citizens	Continue to enforce restrictions on extension requests to reduce delays
O	3	3.2.2	Government and Citizens	Government and Citizens	Review and modify internal processing procedures used by the appellate courts to minimize delay
S	3	3.3	Government and Citizens	Government and Citizens	Streamline Appellate Case Processing by Moving Toward a Completely Electronic Record
O	3	3.3.1	Government and Citizens	Government and Citizens	Implement the approval given by the Department of Archives and History to make the electronic record the official record of the Supreme Court and Court of Appeals
O	3	3.3.2	Government and Citizens	Government and Citizens	Modify record retention schedules to reflect change to electronic records
O	3	3.3.3	Government and Citizens	Government and Citizens	Eliminate paper files and records where appropriate to conserve staff resources
S	3	3.4	Government and Citizens	Government and Citizens	Resolve General Sessions (Criminal), Common Pleas (Civil), and Family Court cases in accordance with benchmark goal established for trial courts - 80% of cases disposed of within 365 days or less
O	3	3.4.1	Government and Citizens	Government and Citizens	Court-Annexed Alternative Dispute Resolution (ADR) expanded statewide, by court order, designating all 46 counties as mandatory ADR
O	3	3.4.2	Government and Citizens	Government and Citizens	Continue implementation and evaluation of Civil Docket management committee recommendation to pilot program establishing a streamlined process for the management of post-conviction relief actions in the 5th and 11th Judicial Circuits
O	3	3.4.3	Government and Citizens	Government and Citizens	Continue implementation and evaluation of Civil Docket management committee recommendation to pilot resolution of motions in civil actions without a hearing in 3rd and 15th Judicial Circuits for consideration of expansion statewide
O	3	3.4.4	Government and Citizens	Government and Citizens	Reconcile on a quarterly basis, discrepancies between records maintained by the Solicitors and the Clerks of Court
G	4		Education, Training, and Human Development	Education, Training, and Human Development	Collaborate with Justice System Partners and Other Stakeholders
S	4	4.1	Education, Training, and Human Development	Education, Training, and Human Development	Interact with Law Schools

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Strategic Planning Template

Type	Goal	Item # Strat	Object	Associated Enterprise Objective	Description
O		4.1.1	Education, Training, and Human Development	Education, Training, and Human Development	Provide the law students at the Charleston Law School, University of South Carolina Law School and the Charlotte Law School with on campus briefings about the bar examination process in South Carolina
O		4.1.2	Education, Training, and Human Development	Education, Training, and Human Development	Continue to collaborate with the law schools to ensure that ethics and professionalism are a vibrant part of the development of each law student
S		4.2	Education, Training, and Human Development	Education, Training, and Human Development	Interact with Educational Institutions
O		4.2.1	Education, Training, and Human Development	Education, Training, and Human Development	Host the "Class Action Program" which allows high school and middle school students the opportunity to observe oral arguments before the Supreme Court
O		4.2.2	Education, Training, and Human Development	Education, Training, and Human Development	Host the "Case of the Month" program to give students who cannot attend the "Class Action Program" a similar experience using video of the arguments
O		4.2.3	Education, Training, and Human Development	Education, Training, and Human Development	On a yearly basis, host the Supreme Court Institute to provide secondary social studies teachers with detailed information and training about the judicial system in South Carolina
S		4.3	Government and Citizens	Government and Citizens	Interact with the Public
O		4.3.1	Government and Citizens	Government and Citizens	If appropriate, provide general public with notice and an opportunity to submit written comments regarding rule changes and other matters
O		4.3.2	Government and Citizens	Government and Citizens	Make self-help resources, court rules, forms, and other information available to the public on the Judicial Department website
S		4.4	Government and Citizens	Government and Citizens	Interact with the South Carolina Bar and Other Law Related Organizations
O		4.4.1	Government and Citizens	Government and Citizens	Meet with the leadership of the South Carolina Bar to determine its needs and issues
O		4.4.2	Government and Citizens	Government and Citizens	Consider petitions filed by the South Carolina Bar to amend rules or take other action
O		4.4.3	Government and Citizens	Government and Citizens	Through the Chief Justice's Commission on the Profession, continue to work with the South Carolina Bar and the American Board of Trial Advocates to improve the trial experiences requirement for new lawyers
O		4.4.4	Government and Citizens	Government and Citizens	Host foreign judges and officials as part of exchange programs to foster the rule of law in other countries
O		4.4.5	Government and Citizens	Government and Citizens	Continue to actively support the iCivics non-profit organization as it provides students with educational tools to help them become active and knowledgeable citizens in our democratic system of government
G	5		Government and Citizens	Government and Citizens	Enhance Judicial Administration
S		5.1	Government and Citizens	Government and Citizens	Court Reporter Reform - Ensure verbatim records are available for all terms of court utilizing digital technology to supplement existing resources
O		5.1.1	Government and Citizens	Government and Citizens	Incorporate the use of Digital Recorders in Courtrooms to supplement existing Court Reporters as recommended by the National Center for State Court (NCSC) consultants

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Strategic Planning Template			
Type	Goal	Item # Strat	Object
O		5.1.2	Government and Citizens
			Equip 5 Courtrooms, to be expanded to 15 courtrooms, with Digital Recorder devices in Phase 1 of the pilot project as recommended by the NCSC consultants and approved by the Chief Justice, to be used during Family or Circuit proceedings

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Item	Performance Measure	Target Value	Actual Value	Future Target Value	Time Applicable	Data Source and Availability	Calculation Method	Performance Measurement Template	
								Associated Objective(s)	
1	% Enhance Appellate Case Management System(C-Track) to allow for electronic circulation of orders	25%	25%	100%	July 1 - June 30	Thomson Reuters consultants	N/A	N/A	3.1.1
2	% Appellate Case Groups available on Public Access version of Appellate Case Management System	50%	42%	83%	July 1 - June 30	C-Track Public Access Website	Percentage of Case Groups Available on Public Website		1.1.1
3	% Bar Admissions Tracking System (BATS)	50%	50%	100%	July 1 - June 30	BATS & Bar Admissions Portal	N/A		2.4.2
4	% Complete of BC-DR Plan from study	100%	100%	N/A	July 1 - June 30	SCJD BC-DR Plan	N/A		2.1.1 - 2.1.4
5	% Complete of BC-DR Phases	60%	25%	100%	July 1 - June 30	SCJD BC-DR Plan	N/A		2.1.1 - 2.1.4
6	% of successful completion of security projections initiated	100%	100%	N/A	July 1 - June 30	SCJD Security Department	N/A		2.2.1 - 2.2.3
7	% of successful responses to defend against known security incidents, eliminating any loss or breach of data	100%	100%	N/A	July 1 - June 30	SCJD Security Department	N/A		2.2.1 - 2.2.3
8	E-Filing Statewide implementation will continue with 15 additional counties becoming operational	100%	0%	100%	July 1 - June 30	SCJD E-Filing Portal	N/A		1.2.1
9	Establish Appellate Court E-Filing standards	100%	0%	100%	July 1 - June 30	Supreme Court			1.2.2
10	Number of Counties where Business Court is available	46	46	46	July 1 - June 30	Supreme Court	N/A		3.4.1
11	Number of Judges presiding over Business Courts	8	10	9	July 1 - June 30	Supreme Court	N/A		3.4.1
12	General Session (Criminal) Courts - Circuits meeting benchmark of 80% cases disposed of within 365 days	3	4	16	July 1 - June 30	IT Department - County Stats Portal	N/A		3.4.2 - 3.4.4
13	Common Pleas (Civil) Courts - Circuits meeting benchmark of 80% cases disposed of within 2 years.(Effective 7/1/14)	14	14	16	July 1 - June 30	IT Department - County Stats Portal	N/A		3.4.2 - 3.4.4
14	Family Court - Circuits meeting benchmark of 80% cases disposed of within 365 days	16	16	16	July 1 - June 30	IT Department - County Stats Portal	N/A		3.4.2 - 3.4.4
15	Conduct semi-annual on-campus briefings for law students at USC, The Charleston Law School and the Charlotte School of Law regarding the Bar Examination	6	6	6	July 1 - June 30	Available Semi-Annually	N/A		4.1.1

16	Provide high school and middle school students with the opportunity to participate in either the "Class Action" or Case of the Month Programs each month from September through June	7	10	7	July 1 - June 30	Available Monthly: September thru July	N/A	4.2.1 - 4.2.2
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