AGENCY NAME:		Attorney General's Of	fice
AGENCY CODE:	E20	Section:	059

SUBMISSION FORM

The mission of the Attorney General's Office is to serve the citizens of the State of South Carolina by providing legal representation of the highest quality to state government entities, by supporting the law enforcement communities and the legal and judicial branches through the legislative process, and by honorably and vigorously carrying out the constitutional and statutory responsibilities of the Attorney General.

AGENCY MISSION

The Office envisions itself as the first line of defense against those elements in society that flout its laws, prey on its citizens, and abuse its legal system.

AGENCY VISION

Please state yes or no if the agency has any major or minor (internal or external) recommendations that would allow the agency to operate more effectively and efficiently.

RESTRUCTURING	
RECOMMENDATIONS:	No

Please identify your agency's preferred contacts for this year's accountability report.

	<u>name</u>	<u>Pnone</u>	<u>Emaii</u>
PRIMARY CONTACT:	Adam Piper	803-734-3778	apiper@scag.gov
SECONDARY CONTACT:	Kimberly Buckley	803-734-3771	kbuckley@scag.gov

AGENCY NAME:		Attorney General's Office	!	
AGENCY CODE:	E20	Section:	059	

I have reviewed and approved the enclosed FY 2015-16 Accountability Report, which is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR (SIGN AND DATE):	alan Wesm
(TYPE/PRINT NAME):	Alan Wilson, Attorney General
BOARD/CMSN CHAIR	
(SIGN AND DATE):	
(TYPE/PRINT NAME):	

AGENCY'S DISCUSSION AND ANALYSIS

SECTION I: Executive Summary

1. Organization's stated purpose, mission, vision and values

Purpose: The purpose of the Attorney General's Office is to serve as the state's chief attorney.

Mission: As chief prosecutor, the Attorney General serves as the primary legal officer for the state. This includes overseeing the State Grand Jury, specified criminal prosecution, appellate and postconviction relief of all criminal cases in the state, civil litigation of the state, and serving as the Securities Commissioner. The State Grand Jury includes investigation and prosecution of multijurisdictional drug offenders, public corruption, election fraud, computer crime violations, terrorism, security fraud, gang activity, and environmental crimes. In addition to prosecuting matters that solicitors deem a conflict of interest, The Attorney General prosecutes all cases of insurance fraud, investigates and prosecutes cases of Medicaid fraud by both providers and recipients; prosecutes cases of patient abuse, prosecutes those accused of involvement in the illegal sport of animal fighting and related crimes. The office operates a program to train pro bono private attorneys to prosecute criminal domestic violence and within the limits of a federal grant prosecutes some CDV cases. In conjunction with a federal grant and organic resources, the office coordinates a task force to investigate and prosecute internet crimes against children, including those involving sexual exploitation. The Attorney General represents the State of South Carolina in all criminal appeals and subsequent Post Conviction Relief, and filings in circuit court and subsequent appeals within the state court system, and in all federal habeas filings in federal court and subsequent appeals. The Attorney General serves as the S.C. Securities Commissioner by providing information on securities laws and practices, investigating allegations of fraud or other violations of securities laws and takes appropriate enforcement action, registering all persons engaged in the sale of securities in the State of South Carolina, and prosecution of criminal violations of securities law. The Attorney General also has important responsibilities in the area of civil law. When the State is a party to a lawsuit, attorneys in the office may represent and advise the State, its agencies, and its officials. The Office represents the State in civil proceedings against dangerous sex offenders for commitment under South Carolina's Sexually Violent Predators statute. The Office maintains official liaison with the General Assembly and researches, writes, and issues opinions when requested by public officials.

Vision: The Office envisions itself as the first line of defense against those elements in society that flout its laws, prey on its citizens, and abuse its legal system.

Values: In addition to encouraging those values prized by society at large – honesty, respect for others, compassion, responsibility – the Attorney General's Office has a special commitment to maintain the highest standards of professional conduct demanded by the legal community. The primary activities of the Office are prosecution and litigation, and its staff is composed largely of attorneys and their support personnel. Therefore, the values that set the Attorney General's Office apart from other State agencies pertain to the practice of law. These include: respect for the legal system, an impartial administration of justice, an adherence to prescribed timetables, and diligence in preparation.

SECTION II: Office Organization and Fiscal Year 2016 review

The office of the Attorney General was established in 1699, and there have been at least 50 persons to have served in that role prior to AG Wilson. It has evolved dramatically in that time, but the office derives its authority constitutionally as the state's chief prosecutor, statutorily as the chief lawyer for the state, and in common law as the chief protector of the public interest. These responsibilities have defined the reorganization within the office over the past year; the focus of management is on these assigned duties.

At the end of June 2016, the Attorney General's Office had 233 employees (5 grant, 23 temporary, 200 classified FTEs, 1 unclassified FTE, and 1 agency head). The office is broken into six divisions, with five Deputy Attorneys General supervising. The Deputy for Legal Services handles the matters of Securities and Civil litigation issues. A Deputy identified as the Solicitor General provides strategic legal guidance to insure that all areas of the office are coordinated for consistent legal guidance, as well as overseeing the statutory mandated function of providing legal opinions. The Deputy for Criminal Prosecution supervises the State Grand Jury, general prosecution cases, and specified original jurisdiction cases identified below. The areas of Criminal Appeals, Post-Conviction Relief, Capital Collateral Litigation, and Sexually Violent Predator are supervised by Senior Assistant Deputies under the Chief Deputy. The Executive Division and Administration Division fall under a Deputy identified as the Chief of Staff.

- **1. THE LEGAL SERVICES DIVISION** consists of the following sections: Securities, Tobacco, Civil Litigation, and Consumer Protection and Antitrust.
 - a. The Attorney General serves as the State's Securities Commissioner, and the Securities Section assists in fulfilling his duties. This includes registration of brokers, agents, investment advisers, and their representatives prior to their doing business in this state; registering certain securities offerings; receiving notice filings for mutual funds, unit investment trusts, and other federal covered securities; investigating allegations of violations of securities laws and taking appropriate action; promoting investor education to help the investing public make informed decisions and avoid being defrauded; and supporting an equitable, competitive, and efficient securities industry that contributes to the economic health of the State and its citizens. During this past fiscal year, the Securities Section held 49 educational outreach events which reached 1,006 retirees, law enforcement, and other constituents in the state.
 - b. The Tobacco group works with issues related to the Master Settlement Agreement ("MSA") entered into among multiple states and major tobacco manufacturers. Pursuant to the MSA, the States settled claims for the future costs of tobacco-related health expenses; for payments provided each agreed to "diligently enforce" it's respective Tobacco Escrow Fund Act. We settled the manufacturer's multi-year litigation effort that now ensures future payment to the state and saves the expense of the litigation.
 - c. The Civil Litigation Section represents State interests in a wide variety of civil legal matters. Matters handled by this section include those related to constitutional challenges, elections, the voting rights act, annexations and incorporations, tidelands ownership, the environment, foreclosures, seizures of illegal video gaming machines, extraditions, removal of river shacks from public waters, and sex offender registry issues.
 - **d.** The Consumer Protection and Antitrust Section handle allegations of free market violations and unfair and/or deceptive business practices. These cases can be managed

individually, through multistate groups, or through the assistance of outside counsel in federal or state court and on behalf of consumers or state agencies. While the majority of cases handled by this section involve pharmaceuticals and unfair trade practices claims, other cases which are the focus of this section include those concerning charitable trusts, elections, and certain gambling-related issues.

- 2. **THE SOLICITOR GENERAL** position was formally created to coordinate appellate advocacy, assure consistency of legal positions across division lines, evaluate quality of written and oral advocacy of OAG lawyers, and review National Association of Attorneys General and other amicus requests. This is in line with a majority of states and has proven to be an overdue organizational need. The Solicitor General supervises the previously existing Opinions Section which provides legal advice to the Governor, members of the General Assembly and certain other public officials. Most often, this advice is given in the form of a written opinion. The division issued 119 separate opinions in FY 2016.
- 3. **THE CRIMINAL PROSECUTION DIVISION** consists of multiple sections, six of which are prosecution sections and include SGJ attorneys.
 - a. There are two sections for the State Grand Jury and general prosecution. State Grand Jury cases have original jurisdiction for public corruption, multi-jurisdictional drug offenders, election fraud, computer crime violations, terrorism, securities fraud, gang activity, and environmental crimes. General prosecution most commonly handles cases from one of the state's 16 solicitors where the cases are transferred for potential conflicts of interest. This division shares responsibility for prosecuting several crimes that fall under the Office's jurisdiction. These include the crimes listed above and Insurance Fraud. The Insurance Fraud program was established in 1994 with the enactment of the Omnibus Insurance Fraud and Reporting Act. The program receives referrals from the Department of Insurance, the Worker's Compensation Commission, insurance companies, private citizens, law enforcement agencies, and attorneys throughout the state.
 - b. Operating in large part on funds from a federal grant, the Medicaid Provider Fraud Section investigates and prosecutes cases of Medicaid provider fraud in South Carolina. The section also investigates and prosecutes patient abuse in nursing homes and other facilities that receive federal funding. The Medicaid Provider Fraud Section investigated over 350 cases during FY 2016. The Division includes the Medicaid Provider Fraud Section, which convicted 7 individuals for defrauding the Medicaid Program and convicted 5 individuals of patient abuse or exploitation. The Unit recovered over 14.7 million dollars.
 - c. Working with the SC Department of Health and Human Services, the Medicaid Recipient Fraud Section upholds state and federal Medicaid laws and regulations. The Attorney General's Medicaid Recipient Fraud Unit conducts an investigation into referred cases, leading up to and including criminal prosecution when warranted. Cases include where Medicaid beneficiaries are alleged to have submitted a false application for Medicaid; provided false or misleading information about their family group, marital status, income or resources; shared or lent their Medicaid card to other individuals; sold or bought a Medicaid card; diverted for re-sale prescription drugs, medical supplies, or other benefits; obtained Medicaid benefits that they are not entitled to by fraudulent

- means; committed doctor shopping or pharmacy shopping for controlled substances.
- d. The Internet Crimes Against Children Unit operates utilizing significant state funding and funds provided by a federal grant from the Office of Juvenile Justice and Delinquency Prevention, a part of the U.S. Justice Department. The ICAC Unit has the ability to investigate and prosecute technology-facilitated crimes against children, including sexual exploitation of minors, child pornography, dissemination of obscene material to minors, and criminal solicitation of minors.
- e. Under the Violence Against Women Act (VAWA), the AG's Office received a federal grant to develop strategies and procedures for the prevention and prosecution of domestic violence, sexual assault, harassment and stalking. The staff is exclusively devoted to combating violence against women by: (1) the prosecution of those charged with domestic violence and sexual assault, (2) the presentation of trainings on domestic violence, stalking, harassment, sexual assault, human trafficking and other crimes against women, and (3) the Attorney General's Pro-Bono Program, which trains volunteer attorneys to prosecute domestic violence cases in jurisdictions lacking dedicated domestic violence prosecutors. Most recently, a section to combat Human Trafficking was initiated to fulfill a statutory need and address increasing concerns. The human trafficking section held approximately 45 trainings statewide in FY16.
- f. The Supplemental Nutrition Assistance Program (SNAP) Fraud Prosecution Section was formed in FY15 in partnership with The South Carolina Department of Social Services (DSS) to prosecute SNAP client trafficking violations in the State. The section operates solely from a federal grant. The section investigated over 140 cases of SNAP trafficking fraud and obtained 118 convictions last fiscal year.
- 4. **THE CRIMINAL LITIGATION DIVISION** is comprised of four sections, each falling under a Senior Assistant Deputy Attorney General under the direction of the Chief Deputy. As the state's Chief Prosecutor, the Attorney General is charged with representing the interests of the State in several areas of criminal appellate litigation.
 - a. The Criminal Appeals Section represents the State in the SC Supreme Court, the SC Court of Appeals, and the US Supreme Court in all appeals arising from criminal convictions in South Carolina, except appeals arising from murder convictions. The appeal is decided based upon the trial or plea transcript, briefs of the parties, and oral arguments, if scheduled by the appellate court.
 - b. The Post-Conviction Relief ("PCR") Section represents the State in trial and appellate courts in all non-capital PCR actions filed by persons convicted and sentenced for a crime who assert that the conviction or sentence violated the US Constitution or the SC Constitution. Claims are brought by filing an application for post-conviction relief in the Court of Common Pleas, which may hear the matter in a bench trial. Adverse decisions may be appealed directly to the SC Supreme Court.
 - c. The Capital and Collateral Litigation Section represents the state in all murder conviction post trial matters. The Section is responsible for representing the State in all murder conviction appeals in the SC Court of Appeals and the SC Supreme Court. In addition, the Section prosecutes federal habeas actions proceeding from any South Carolina conviction in the Federal District Court, the US Court of Appeals and the US Supreme Court.
 - d. The Sexually Violent Predator ("SVP") Section represents the State in civil trials for

commitment of sexually violent predators. The Section also handles all annual review proceedings for individuals committed under the statute, and all hearings where the Department of Mental Health determines the individuals are safe to be at large and should be released from treatment. The SVP Section handles commitment trials in civil courts for dangerous offenders having completed sentences in the DOC who are unable to return to society.

- 5. **THE ADMINISTRATION DIVISION** consists of Sections that support the operational functions of the agency.
 - a. The Information Technology Section, which researches, manages, and directs the use of computers, databases, and other technologies.
 - b. The Records Section which maintains cases and documents produced by the Office.
 - c. The Finance Section manages the Office's cash flow, produces grant proposals, and plays a significant role in fiscal planning.
 - d. The Administrative Services Section includes Human Resources, which manages the recruitment of new employees, prepares payroll and leave records, administers benefits, coordinates employee relations, and performs other human resources duties in support of the Attorney General's staff. Procurement ensures that the Office spends its limited funds to acquire essential items at the best possible price. Support Services performs miscellaneous services for the Office. The Library maintains legal research assets for the Attorney General's staff.
- 6. **THE EXECUTIVE DIVISION** provides services specified by statute and to assist the Attorney General in many of his constitutional duties not included in other areas of the office.
 - a. The Victim Services Section routinely informs crime victims of their rights under the Victims Bill of Rights and assists them in taking full advantage of those rights.
 - b. The Special Projects Section is currently focused on a program to foster positive relationships between at-risk youth and local police officers in order to detour gang recruitment and activity.
 - c. Public Affairs integrates government liaisons, constituent services interaction, social media, and traditional media as part of the message of the Office as the state's chief legal authority.

SECTION III: FY 2016 and Beyond

Mission Focus: While maintaining the current operations, the Office has several areas for more intensive focus. The limit of resources requires limiting this to a handful of initiatives. Over the past decade, South Carolina has ranked among the top ten states in the category of "men killing women"; and at least twice in recent years, the state has ranked #1. The Attorney General has made the reduction of criminal domestic violence (CDV) his top goal. Additionally, Internet crimes against children have increased with the exponential growth of the worldwide web, and the Office is challenged to do more to protect our young people from these predators. Finally, gang violence statewide has challenged law enforcement at every level.

Logistical Review: Immediate goals for the future include the stabilization of the basic financial structure of the Office. During the economic downturn in 2008-09, the Office's budget was slashed with no easement of its responsibilities. Maximizing grants, delaying projects and

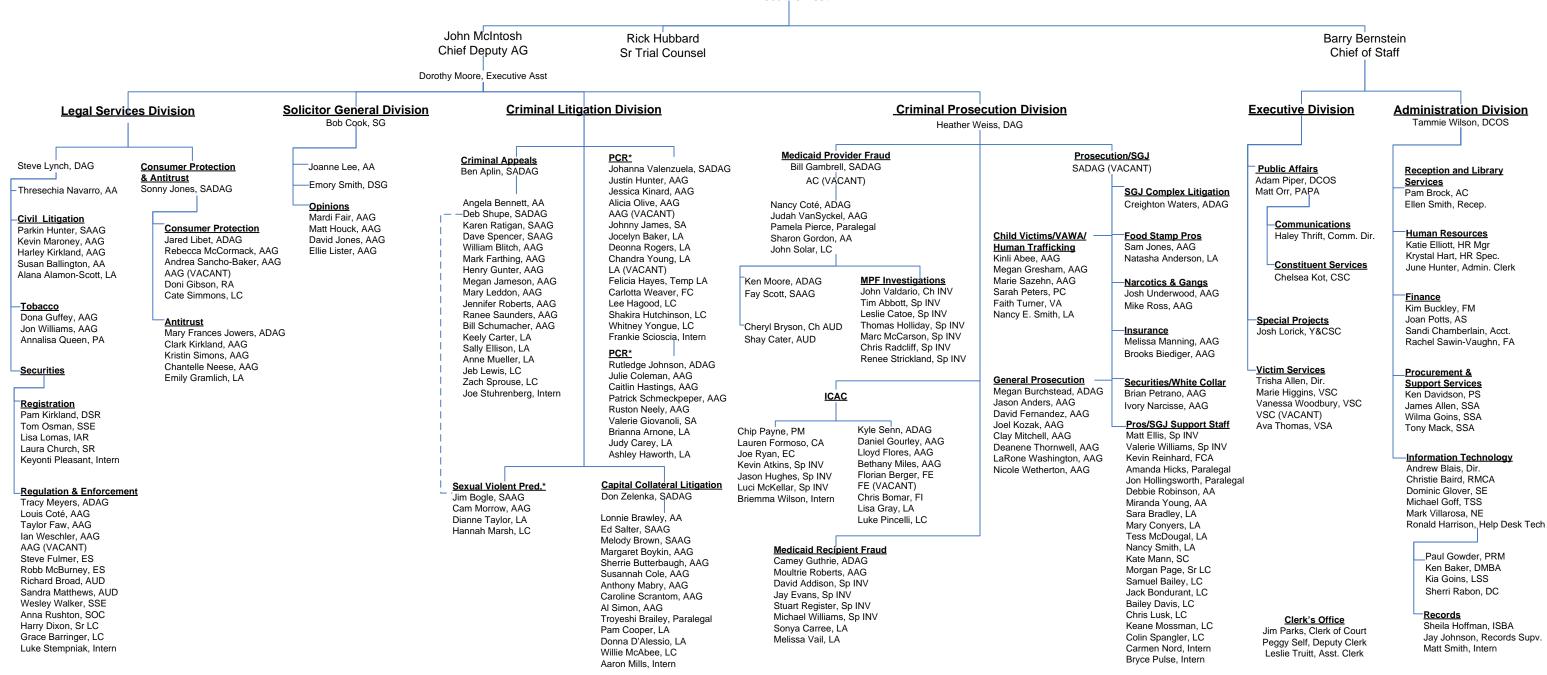
hiring, and creativity allowed the Office to temporarily maintain its obligations with limited resources. However, limits on federal grants, the needs of the office to timely fill positions and exhaustion of creative opportunities means the Office must recover the funding cut during periods of diminished tax revenues. In the years since the economic downturn, the office has only had increases for new areas of need, and the office is in dire need of recurring funding for retention of attorneys. While last year we updated attorney categorization brought salaries to the minimum threshold, the inability to continue such funding to retain talent and be competitive with other government entities is problematic. The dependence upon fluctuating sources of revenue keeps the office in a precarious position, and shifting to stable sources of funding is the highest priority.

Management Practices: The Office practices self-evaluation at regularly scheduled meetings of Division and Unit directors chaired by the Attorney General. Directors in turn hold meetings with their staff members. In addition, the Office monitors performance through several databases that track cases and other work product. In the past four years, annual management reviews have occurred immediately after the fiscal year, and these reviews are used to determine the Office's priorities for the upcoming legislative session and for maximizing assets. Resources from the National Association of Attorneys General have been used for management training and in management review. The present emphasis is to empower first line supervisors to foster initiative and increase accountability. The concerns of recovering general fund revenue from the economic downturn of the 2008-09 period is now revealing a loss of middle management and the need to increase funding for retention of management level personnel.

Risk Assessment and Mitigation Strategies: The inability to properly resource this office impacts on constitutional and statutory responsibilities. This includes public safety and public corruption in prosecution, consumer protection gains the largest multi-state wrongdoers, and post-conviction matters to protect the state from collateral attacks on proper convictions. Outside help is unavailable for prosecution and appellate matters, and though outside help is available for consumer protection, resorting to such need has brought questions to the influence of anti-business litigation. The three options the legislature can implement are 1) funding the office through stable revenue sources rather than unpredictable and fluctuating sources, 2) appropriately fund salaries so that talent can be retained from other agencies cherry-picking legal talent, and 3) fund information technology issues to leverage IT against the need for increased staffing.

ALAN WILSON ATTORNEY GENERAL

Lisa Gibson **Executive Asst**



A	Abbreviation	/ Internal Titles	Abbreviation	n/ Internal Titles	Abbreviation	on/ Internal Titles	Abbreviation	on/ Internal Titles	Abbreviation/ Inte	rnal Titles
Α	λA	Administrative Assistant	DCOS	Deputy Chief of Staff	FM	Finance Manager	PM	Program Manager	SG	Solicitor General
Α	AAG	Assistant Attorney General	DEC	Data Entry Clerk	IA	Investigative Analyst	PRM	Project Manager	SLC	Senior Law Clerk
Α	AC .	Administrative Coordinator	Dir.	Director	IAR	Investment Advisor Registrar	PS	Procurement Specialist	SOC	Securities Outreach Coordinator
Α	Acct.	Accountant	DMBA	Document Management Business Analyst	Inv AUD	Investigative Auditor	RA	Research Analyst	Sp INV	Special Investigator
Α	ADAG	Assistant Deputy Attorney General	DSG	Deputy Solicitor General	ISBA	Information Systems/Business Analyst	RDC	Research Data Coordinator	SR	Securities Registrar
A	ARA	Assistant Research Analyst	DSR	Director of Securities Registration	LA	Legal Assistant	Recep.	Receptionist	Sr INV	Senior Investigator
Α	AS	Accounts Supervisor	EC	Education Coordinator	LC	Law Clerk	RMCA	Risk Management & Compliance Analyst	SSA	Support Services Assistant
Α	AUD	Auditor	ES	Enforcement Specialist	LSS	Litigation Support Specialist	SA	Staff Attorney	SSE	Senior Securities Examiner
C	CA	Criminal Analyst	FA	Fiscal Analyst	NE	Network Engineer	SAA	Senior Administrative Assistant	TSS	Technical Support Specialist
C	Ch AUD	Chief Auditor	FC	File Clerk	PA	Program Assistant	SAAG	Senior Assistant Attorney General	VA	Victim Advocate

Public Affairs Program Assistant

Public & Constituent Relations Coordinator

Program Coordinator

SADAG

SC

SE

Senior Assistant Deputy Attorney General

Support Clerk

Systems Enginee

VSA

VSC

Y&CSC

Victim Services Assistant

Victim Services Coordinator

Youth & Community Services Coordinator

PAPA

PCRC

PC

Ch INV

CSC

DAG

DC

Chief Investigator

Data Coordinator

Constituent Services Coordinator

Deputy Attorney General

FCA

FE

FI

Financial Crimes Auditor

Forensic Examiner

Forensic Investigator

* Sections handle civil actions but managed by supervisors with criminal and civil responsibilities

09/02/2016

Strategic Planning Templat

				Strategic Planning Template
Туре	Goal	<u>Item#</u> Strat Object	Associated Enterprise Objective	Description
G	1		Government and Citizens	Help Fight Crime and Bring Criminals to Justice by Prosecuting Criminal Matters in the South Carolina Judicial System
S		1.1	Government and Citizens	Work Closely with DHHS to Combat Medicaid Fraud through in Depth Investigations
0		1.1.1	Government and Citizens	Deterrence of Medicaid Fraud in the State
0		1.1.2	Government and Citizens	Projected to Conclude more than 250 Open Cases by Fiscal Year End
0		1.1.3	Government and Citizens	Projected to Recover Funds to the State in Excess of \$500k
S		1.2	Government and Citizens	Provide Programs and Prosecution Assistance to the Counties and Municipalities to Combat Violence Against Women and Human Trafficking
0		1.2.1	Government and Citizens	Project to Conclude more than 80 Open Cases by Fiscal Year End
0		1.2.2	Government and Citizens	Increase Training of Pro Bono Attorneys
0		1.2.3	Government and Citizens	Project to Hold 100+ Training and Speaking Engagements to Increase Awareness
S		1.3	Government and Citizens	Prosecution of Securities Fraud, Insurance Fraud, Drug Trafficking, Street Gang Activity, State Grand Jury and other Criminal Cases
0		1.3.1	Government and Citizens	Efficient Case Review to Ensure Justice
0		1.3.2	Government and Citizens	Reduce Securities Fraud in the State through Securities Fraud Investigations and Audits Initiated Within 30 Days from Receipt of Complaints
0		1.3.3	Government and Citizens	Projected to Conclude more than 500 Open Cases by Fiscal Year End
0		1.3.4	Government and Citizens	Decrease Street Gang Activity and Drug Trafficking
S		1.4	Government and Citizens	Protect the State from Offenders of the Sexually Violent Predator Act
0		1.4.1	Government and Citizens	100% Timely Filing of Cases for Commitment Proceedings within SVP Act
0		1.4.2	Government and Citizens	SVP New Cases Concluded by Summary Judgment or Trial from 1 year of Filing Date
0		1.4.3	Government and Citizens	SVP Annual Reviews Concluded within 9 months from Time of Receipt
S		1.5	Government and Citizens	Investigation and Prosecution of Technology Related Child Exploitation Cases Across the State
0		1.5.1	Government and Citizens	Projected to Reach more than 44k Constituents through Public Speaking and Trainings to Increase Awareness
0		1.5.2	Government and Citizens	Maintain Task Force to Include 83+ Agencies
0		1.5.3	Government and Citizens	Strengthen Task Force through Participation and Training Among Agencies and County Sheriff Offices
0		1.5.4	Government and Citizens	Projected to Conclude more than 66 Open Cases by end of Fiscal Year
0		1.5.5	Government and Citizens	Respond to CyberTips within 24 Hours of Receipt
S		1.6	Government and Citizens	Investigation and Prosecution of Medicaid Provider Fraud, Medicaid Program Fraud and Patient Care Abuse in Non-Medicaid Board and Care Facilities
0		1.6.1	Government and Citizens	Projected to Recover funds to the State in Excess of \$15 million
0		1.6.2	Government and Citizens	Criminal Prosecution of Fraudulent Medicaid Providers, Elder Abuse and Misappropriation of Patient Funds
0		1.6.3	Government and Citizens	Deterrence of Medicaid Provider Fraud in the State
0		1.6.4	Government and Citizens	Increase Compliance in Administration of State Medicaid Program
0		1.6.5	Government and Citizens	Projected to Conclude more than 137 Open Cases by Fiscal Year End
S		1.7	Government and Citizens	Investigation and Prosecution of Supplemental Nutrition Assistance (SNAP) Client Trafficking Violations in the State
0		1.7.1	Government and Citizens	Projected to conclude over 89 cases by end of fiscal year
0		1.7.2	Government and Citizens	Projected to Recover more than 250k in Funds to the State
G	2		Government and Citizens	Protect the People of State and Constitutional Law through Prosecuting Cases in Which the State has Interest
S		2.1	Government and Citizens	Representation of the State in Cases of Tobacco Enforcement, Consumer Protection and Antitrust and General Litigation
0		2.1.1	Government and Citizens	Projected to Conclude over 117 General Litigation Cases by Fiscal Year End
0		2.1.2	Government and Citizens	_ Strive for 96% Tobacco NPM Deposits
0		2.1.3	Government and Citizens	Increased Consumer Protection from Unfair and Deceptive Trade Practices
0		2.1.4	Government and Citizens	Increased Consumer Protection from Anticompetitive Practices and Antitrust Violations
0		2.1.5	Government and Citizens	Ensure Terms of Charitable Trust are Carried Out
G	3		Government and Citizens	Provide a Fair and Productive Securities Environment for Dealers and Investors
S		3.1	Government and Citizens	Monitor Registration and Compliance of Broker Dealers, Investment Advisors and Securities Offerings in South Carolina
0		3.1.1	Government and Citizens	Initiate Audit and Investigations of Securities Complaints Received within 30 Days
0		3.1.2	Government and Citizens	Timely Review of Securities Registration Filings within 30 Days of Receipt
0		3.1.3	Government and Citizens	Hold 48 Securities Outreach Trainings and Meetings to Enhance Clarity of Securities Registration and Code Requirements
			Education, Training, and Human	
G	4		Development	Provide Support to the Mission and Goals of the Office of Attorney General
			Education, Training, and Human	
			and the second s	
S		4.1	Development	Manage the Recruitment of New Employees, Employee Relations and Employee Growth

Agency Name:		Attorney General's Office	
Agency Code:	E20	Section:	59

					Strategic Planning Template
Туре	Goal	<u>Item #</u> Strat	Object	Associated Enterprise Objective	Description
				Education, Training, and Human	
0			4.1.1	Development	_ Decrease Employee Turnover Rate to Less Than 13%
				Education, Training, and Human	
0			4.1.2	Development	Work to Retain Employees in Government Sector through Training and Development
				Education, Training, and Human	
0			4.1.3	Development	Projected to Hold 2 Office Management Trainings by Fiscal Year End
G	5			Government and Citizens	Enhance the Role of the Attorney General through the Solicitor General Legal Advisory and Shaping the State's Legal Policy
S		5.1		Government and Citizens	Issuing Legal Opinions in Written Format and through Telephone Inquiries
0			5.1.1	Government and Citizens	Well Researched, High Quality Legal Opinions issued to the State and Political Subdivisions
_					-

Agency Name: Attorney General's Office

Agency Code: E20 Section: 059

Performance Measurement Template

Item	Performance Measure	Target Value	Actual Value	Future Target Value	Time Applicable	Data Source and Availability	Calculation Method	Associated Objective(s)
:	Medicaid Recipient Fraud Cases Final Dispositions (Varies Based on Caseload)	250	244	250	July1-June 30	Medicaid Recipient Fraud Annual Report	Count	1.1.1, 1.1.2, 1.1.3
-	Medicaid Recipient Fraud Recovery (Varies Based on Cases Received)	\$515,494.00	\$513,632.35	\$515,494.00	July1-June 30	Medicaid Recipient Fraud Annual Report	Calculated and Collected Data	1.1.1, 1.1.2, 1.1.3
3	Medicaid Recipient Fraud Cost Avoidance (Varies Based on Cases Received)	\$490,155.00	\$811,934.36	\$691,715.32	July1-June 30	Medicaid Recipient Fraud Annual Report	Calculated and Collected Data	1.1.1, 1.1.2, 1.1.3
4	VAWA & Human Trafficking Cases Final Dispositions (Varies Based on Caseload)	250	227	80	July1-June 30	VAWA & Human Trafficking Division Annual Report	Count	1.2.1, 1.2.2, 1.2.3
	VAWA & Human Trafficking Training/Speaking Engagements	>35	103	>70	July1-June 30	VAWA & Human Trafficking Division Annual Report	Count	1.2.1, 1.2.2, 1.2.3
•	General Prosecution/SGJ/Securities Cases Final Dispositions (Varies Based on Caseload)	380	550	465	July1-June 30	Prosecution/SGJ Division Annual Report	Count	1.3.1, 1.3.3
-	Insurance Fraud Cases Final Dispositions(Varies Based on Caseload)	88	76	96	July1-June 30	Prosecution/SGJ Division Annual Report	Count	1.3.1, 1.3.3
8	Insurance Fraud ROI (Varies Based on Caseload)	\$20,264.57	\$9,198.00	\$15,191.25	July1-June 30	Prosecution/SGJ Division Annual Report	Calculated and Collected Data	1.3.1, 1.3.3
9	Drug Forfeiture ROI (Varies Based on Caseload)	\$5,343.71	\$7,914.00	\$9,798.75	July1-June 30	Prosecution/SGJ Division Annual Report	Calculated and Collected Data	1.3.1, 1.3.3
10	Medicaid Provider Fraud Control Unit Cases Final Dispositions (Varies Based on Caseload)	85	194	137	July1-June 30	Medicaid Control Unit Annual Report	Count	1.6.1, 1.6.2, 1.6.3, 1.6.4, 1.6.5
1:	Medicaid Provider Fraud Control Unit Recovery (Varies Based on Cases Received)	\$9,565,001.85	\$14,775,988.78	\$15,921,763.49	July1-June 30	Medicaid Control Unit Annual Report	Calculated and Collected Data	1.6.1, 1.6.2, 1.6.3, 1.6.4, 1.6.5
12	Medicaid Provider Fraud Control Unit ROI (Varies Based on Cases Received)	\$8,237,146.47	\$12,280,000.00	\$11,660,000.00	July1-June 30	Medicaid Control Unit Annual Report	Calculated and Collected Data	1.6.1, 1.6.2, 1.6.3, 1.6.4, 1.6.5
13	Internet Crimes Against Children Incoming 3 Cyber Tip Investigations Initiated from Time Received	48 hours	24-48 hours	24 hours	July1-June 30	ICAC Task Force Annual Report	Count	1.5.1, 1.5.2, 1.5.5
14	Internet Crimes Against Children Cases Final Dispositions (Varies Based on Caseload)	46	64	66	July1-June 30	ICAC Task Force Annual Report	Count	1.5.2, 1.5.3, 1.5.4

Item	Performance Measure	Target Value	Actual Value	Future Target Value	Time Applicable	Data Source and Availability	Calculation Method	Associated Objective(s)
1	.5 Internet Crimes Against Children Constituents Reached	>38k	64,005	>44	July1-June 30	ICAC Task Force Annual Report	Count	1.5.1, 1.5.2, 1.5.3, 1.5.5
1	6 Internet Crimes Against Children Agencies on Task Force	80	87	87	July1-June 30	ICAC Task Force Annual Report	Count	1.5.1, 1.5.2, 1.5.3, 1.5.4
1	.7 SNAP Prosecution Fraud ROI (Varies Based on Case Load)	56,353.53	\$252,004.00	\$250,000.00	July1-June 30	SNAP Prosecution Annual Report	Count	1.7.1, 1.7.2
1	8 (Varies Based on Case Load)	40	148	89	July1-June 30	SNAP Prosecution Annual Report	Count	1.7.1, 1.7.2
1	9 Total Employee Turnover Rate (Including Retirement)	<13%	13.8%	<13%	July1-June 30	Human Resources Division Annual Report	Calculated and Collected Data	4.1.1, 4.1.2, 4.1.3
2	O Office Management Trainings	2	2	2	July1-June 30	Human Resources Division Annual Report	Count	4.1.1, 4.1.2, 4.1.3
2	General Litigation Cases Final Dispositions (Varies Based on Caseload)	149	112	117	July1-June 30	Legal Services Division Annual Report	Count	2.1.1, 2.1.3, 2.1.4, 2.1.5
2	72 Tobacco Litigation NPM Deposit %	>96%	99.40%	>96%	July1-June 30	Legal Services Division Annual Report	Calculated and Collected Data	2.1.2
2	3 Securities Outreach Meetings/Trainings	12	49	48	July1-June 30	Securities Division Annual Report	Count	1.3.2, 3.1.3
2	Broker-Dealer and Investment Advisors 4 Audits Initiated within 30 days From Receipt of Complaint	80%	80%	80%	July1-June 30	Securities Division Annual Report	Count	1.3.2, 3.1.1, 3.1.4
2	Initial Review of Securities Registration Filings within 30 Days of Receipt	85%	85%	85%	July1-June 30	Securities Division Annual Report	Count	3.1.2
2	Initiate Investigation of Unregistered Persons, Products or Offerings within 10 Business Days of Receiving Complaint	80%	80%	80%	July1-June 30	Securities Division Annual Report	Count	1.3.2, 3.1.1
2	Sexual Violent Predator Timely Filing of Cases for Commitment Proceedings within SVP Act	100%	100%	100%	July1-June 30	SVP Section Annual Report	Count	1.4.1
2	Sexual Violent Predator New Cases Filed Concluded by Summary Judgment or Trial from Filing Date	1 year	1 year	1 year	July1-June 30	SVP Section Annual Report	Count	1.4.2
2	Sexual Violent Predator AR Concluded from Time of Receipt	9 months	9 months	9 months	July1-June 30	SVP Section Annual Report	Count	1.4.3

Agency Name: Attorney General's Office

Agency Code: E20 Section: 059

Program Template

						_							Program Template
Program/Title	Purpose			ditures (Actual)				FY 20	016-17 Expenditure		<u>)</u>		Associated Objective(s)
I. State Litigation	The Attorney General is the State's Chief Prosecutor. The office directs, supervises and prosecutes criminal cases on behalf of the State and conducts all direct and post conviction appeals on behalf of the state.	\$ 3,652,869 \$	Other 4,691,758	Federal \$ 1,741,400	\$ TOTAL 10,086,026	\$	General 5,255,803	\$	Other 3,697,023 \$	Federal 1,865,104	\$	10,817,930	1.1.1, 1.1.2, 1.1.3, 1.2.1, 1.2.2, 1.2.3, 1.3.1, 1.3.2, 1.3.3, 1.3.4, 1.4.1, 1.4.2, 1.4.3, 1.5.1, 1.5.2, 1.5.3, 1.5.4, 1.5.5, 1.6.1, 1.6.2, 1.6.3, 1.6.4, 1.6.5, 1.7.1, 1.7.2
II. A. Civil Division	The Civil Division of the Attorney General's Office is divided into the following sections: The Government Litigation Section and the Grievance Section.	\$ 219,203 \$	1,908,629		\$ 2,127,832	\$	-	\$	2,146,290		\$	2.146.290	2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5,
II.B. Securities Division	The Securities Division oversees the registration of all persons engaged in the state of securities, investigates allegations of fraud or other violations of securities laws and takes appropriate enforcement action.	\$ 2,391 \$	1,562,569		\$ 1,564,960			\$	1,862,066		\$	1,862,066	1.3.2, 3.1.1, 3.1.2, 3.1.3,
II.C. Administrative Division	The Administrative Division provides support and planning services. The Division is divided into 6 Sections-Executive office, Human Resources, Support Services, Finance, Information Technology and Constituent Services.	1,941,653 \$	1,687,023		\$ 3,628,676	\$	2,302,636	\$	1,444,275		\$	3,746,911	4.1.1, 4.1.2
II.D. Solicitor General Division (Opinions)	The Solicitor General Division provides statutorily required formal legal advice to the Governor, General Assembly, and State Officers. As a policy, local government officers are also provided advice on issues of statewide applicability.	\$ 248,986 \$	452,648		\$ 701,634	\$	502,923	\$	234,367		\$	737,290	1.3.1, 5.1.1
		\$ 6,065,101 \$	10,302,628	\$ 1,741,400	\$ 18,109,129	\$	8,061,362	\$	9,384,021 \$	1,865,104	\$	19,310,487	

Agency Name: Attorney General's Office

Agency Code: E20 Section: 059

Legal Standards Templa	t
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Item#	Law Number	Jurisdiction	Type of Law	Statuary Requirement and/or Authority Granted	Associated Program(s)
1	State Constitution (Art V, § 24)	State	Statute	Provide our authority as prosecutors for the State of South Carolina and legal advisor to the	I. State Litigation
2	42 U.S.C. 1396a) (a) (61)	Federal	Statute	Mandates that a State must operate a Medicaid fraud and abuse control unit that effectively	I. State Litigation
3	S. 1738 (110th)	Federal	Statute	The P.R.O.T.E.C.T. Act of 2008 mandates that each state must have at least one ICAC Task	I. State Litigation
4	S.C. Code 16-3-2050	State	Statute	The Violence Against Women Act (VAWA)	I. State Litigation
5	S.C. Code 16-3-2020(L)	State	Statute	The Violence Against Women Act (VAWA)	I. State Litigation
6	S.C. Code Ann. section 1-7-40	State	Statute	Provides that the Attorney General or Assistant Attorneys General "shall appear for the State in the Supreme Court and the court of appeals in the trial and argument of all causes, criminal and civil, in which the State is a party or interested, and in these causes in any other court of tribunal when required by the Governor or either branch of the General Assembly."	I. State Litigation
7	S.C. Code Ann § 17-27-40	State	Statute	Designates the Attorney General's Office as the responding government agency in post-conviction relief actions.	I. State Litigation
8	S.C. Code Ann. § 8-44-10 through -170	State	Statute	Sexual Violent Predator Act	I. State Litigation
9	S.C. Code § 17-27-160	State	Statute	Designates the Attorney General Office to respond to post-conviction relief applications.	I. State Litigation
10	S.C. Code Ann. §1-4-40, 1-4-50, 1-7-80 (1)	State	Statute	The Attorney General's office responds in federal habeas litigation when South Carolina convictions are challenged under 28 USC Section 2254 as Respondent's counsel for the custodian Warden pursuant to representation of state agency, South Carolina Department of Corrections.	I. State Litigation
11	S.C. Code § 39-5-10	State	Statute	Unfair Trade Practices	I. State Litigation
12	S.C. Code § 39-3-10	State	Statute	Trust, Monopolies and Restraints of Trade	II.A. Civil Division
13	S.C. Code § 33-31-101	State	Statute	South Carolina Nonprofit Corporation Act	II.A. Civil Division
14	S.C. Code § 1-7-130	State	Statute	Protection of Public Charities	II.A. Civil Division
15	S.C. Code § 1-7-50	State	Statute	Obligation to defend officers and employees of the State and its subdivisions	II.A. Civil Division
16	S.C. Code § 1-7-55	State	Statute	Authority to prosecute counter-claims and cross actions	II.A. Civil Division
17	S.C. Code §1-7-80	State	Statute	Conditions attached to appropriation for Attorney General for expenses of litigation.	II.A. Civil Division
18	S.C. Code § 1-7-85	State	Statute	Reimbursement of costs in representing State in criminal proceedings and State and its officers and agencies in civil and administrative proceedings.	II.A. Civil Division
19	S.C. Code § 1-7-90	State	Statute	Advice to General Assembly and Governor	II.D. Solicitor General Division
20	S.C. Code § 1-7-100	State	Statute	Advice to solicitors; attendance at grand jury and trials.	II.D. Solicitor General Division

Item #	Law Number	Jurisdiction	Type of Law	Statuary Requirement and/or Authority Granted	Associated Program(s
21	S.C.Code § 1-7-110	State	Statute	Advice to State officers and Public Service Commission	II.D. Solicitor General
21		State			Division
22	S.C. Constitution, Article IV § 15:	State	Statute	Faithful execution of laws	I. State Litigation
23	S.C. Code § 1-7-160	State	Statute	Authority to hire, approve, and supervise attorneys hired and requires all attorneys hired by the state to be approved and to be under the supervisions of the Attorney General	II.A. Civil Division
24	S.C. Code § 1-7-170	State	Statute	Must approve attorneys engaged on a fee basis	II.A. Civil Division
25	S.C. Code § 1-11-100	State	Statute	Must approve deeds conveying rights of way or easements over marshlands or vacant lands owned by the State	II.A. Civil Division
26	S.C. Code § 1-35-1260	State	Statute	Must approve all contracts for the services of attorneys unless there is other specific statutory authority	II.A. Civil Division
27	S.C. Code § 1-35-2420	State	Statute	Allegations concerning anticompetitive practices in procurement that are reported to the Attorney General	II.A. Civil Division
28	S.C. Code § 15-35-80	State	Statute	Constitutional challenges must be served on the Attorney General	II.A. Civil Division
29	S.C. Code § 17-9-50 & 17-11-80	State	Statute	Attorney General's role in extraditions and detainers	II.A. Civil Division
30	S.C. Code § 44-48-60 through 44-48-140	State	Statute	Attorney General's role in sexually violent predator matters	I. State Litigation
31	S.C. Code § 4-17-420	State	Statute	Enforce marketing orders at the request of the Agriculture Commission and Commodity Board	II.A. Civil Division
32	S.C. Code § 46-21-455	State	Statute	Enforce issues related to seeds in conjunction with the Secretary of Agriculture	II.A. Civil Division
33	S.C. Code § 54-6-10	State	Statute	Provide Support to the Savannah River Maritime Commission	II.A. Civil Division
34	S.C. Code § 58-36-120	State	Statute	Pursue violators of the South Carolina Underground Facility Damage Prevention Act	II.A. Civil Division
35	S.C. Code § 8-17-340	State	Statute	Serve as committee attorney for employee grievance hearings	II.A. Civil Division
36	S,C. Code § 11-47-10 through 11-47-40	State	Statute	Tobacco Escrow Fund Act	II.A. Civil Division
37	S.C. Code § 11-48-10 through 11-48-110	State	Statute	Tobacco Qualified Escrow Fund Enforcement Act	II.A. Civil Division
38	S.C. Code § 1-7-115	State	Statute	Appoints the Attorney General as Securities Commissioner and charges him with the	II.B. Securities Division
39	S.C. Code § 35-1-101	State	Statute	The Securities Act	II.B. Securities Division
40	S.C. Code § 35-1-601	State	Statute	Duties delegated to the Attorney General Securities Division	II.B. Securities Division
41	S.C. Code Title 11	State	Statute	State Finance and Procurement	II.C. Administrative Division
42	S.C. Code Title 8	State	Statute	State Human Resources	II.C. Administrative Division
43	S.C. Code Title 39	State	Statute	State Information Technology	II.C. Administrative Division
44	S.C. Code § 63-19-1430	State	Statute	Youth Mentor Program	II.C. Administrative Division

Agency Name: Attorney General's Office

Agency Code: E20 Section: 59

Customer Template

				Customer rempiate
Divisions or Major Programs	Description	Service/Product Provided to Customers	Customer Segments	Specify only for the following Segments: (1) Industry: Name; (2) Professional Organization: Name; (3) Public: Demographics.
I. State Litigation (I.A-I.C.)	The Attorney General is the State's Chief Prosecutor. The office directs supervises and prosecutes criminal cases on behalf of the State and conducts all direct and post conviction appeals on behalf of the State.	Serve as South Carolina's Chief Prosecutor, Chief Legal Officer and Chief Securities Officer.	Executive Branch/State Agencies	
I. State Litigation (I.A-I.C.)	The Attorney General is the State's Chief Prosecutor. The office directs supervises and prosecutes criminal cases on behalf of the State and conducts all direct and post conviction appeals on behalf of the State.	Protect the citizens of South Carolina by fair administration of the law; victims, who demand justice for the crimes committed against them.	General Public	Citizens of South Carolina
I.D. Solicitor General Division (Opinions)	The Solicitor General Division provides statutorily required formal legal advice to the Governor, General Assembly, and State Officers. As a policy, local government officers are also provided advice on issues of statewide applicability.	Serve as Chief Legal Officer and issue legal opinions.	Executive Branch/State Agencies	
I.D. Solicitor General Division (Opinions)	The Solicitor General Division provides statutorily required formal legal advice to the Governor, General Assembly, and State Officers. As a policy, local government officers are also provided advice on issues of statewide applicability.	Serve as Chief Legal Officer and issue legal opinions.	Local Govts.	

Agency Name:		Attorney General's Of	fice	Fiscal Year 2015-16
				Accountability Report
Agency Code:	E20	Section:	059	

Partner Template

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Objective(s)
South Carolina Law Enforcement Division	State Government	Securities Fraud and Criminal Case Investigations	1.3.1, 1.3.2, 3.1.1
South Carolina Department Of Revenue	State Government	Tobacco Settlement Collections	2.1.2
South Carolina Department of Health and Human Services	State Government	Assist with Medicaid Fraud Investigations	1.1.1, 1.1.2, 1.1.3
South Carolina Department of Social Services	State Government	Assist with Food Stamp Fraud Investigations	1.7.1., 1.7.2

Agency Name: Attorney General's Office

Agency Code: E20 Section: 059

Report Template

Item	Report Name	Name of Entity Requesting the Report	Type of Entity	Reporting Frequency	Submission Date (MM/DD/YYYY)	Summary of Information Requested in the Report	Method to Access the Report
1	Annual Accountability Report	State Fiscal Accountability Authority	State	Annually	9/15/2016	Overview of Agency strategies, goals, objectives, and performance metrics.	Department of Administration Website

Agency Name:	Attorney General's Office
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Agency Code: E20 Section: 059

Oversight Review Template

Item	Name of Entity Conducted Oversight Review	Type of Entity	Oversight Review Timeline (MM/DD/YYYY to MM/DD/YYYY)	Method to Access the Oversight Review Report
1	Office of the State Auditor	State	09/2/2015-01/25/2016	Office of the State Auditor's Website
2	Office of the State Auditor	State	06/14/2016 to 08/12/2016	Office of the State Auditor's Website
3	Division of State Human Resources	State	06/07/2016-06/13/2016	Contact Division of State Human Resources