

AGENCY NAME:	Medical University of South Carolina		
AGENCY CODE:	H510	SECTION:	23

**Fiscal Year 2019–2020
Accountability Report**

SUBMISSION FORM

AGENCY MISSION	<p>The Medical University of South Carolina (MUSC) is South Carolina’s only comprehensive academic health science center. Our purpose is to preserve and optimize human life in South Carolina and beyond. MUSC provides an interprofessional environment for learning, discovery, and healing through (1) education of health care professionals and biomedical scientists, (2) research in the health sciences, and (3) provision of comprehensive health care.</p> <p>As a public institution of higher learning, MUSC provides a full range of educational programs in the biomedical sciences and actively engages in community service and outreach. The campus is located on more than 50 acres in the city of Charleston. A diverse student population of more than 2,750 students in six colleges (Dental Medicine, Graduate Studies, Health Professions, Medicine, Nursing, and Pharmacy) study for degrees at the baccalaureate, masters, doctoral, and other professional levels. MUSC has academic programs that employ traditional and distance education methods. The University also provides residency training for over 750 graduate health professionals and is comprised of approximately 1,425 full-time and 300 part-time faculty.</p>
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AGENCY VISION	<p>Leading health innovation for the lives we touch.</p>
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Does the agency have any major or minor recommendations (internal or external) that would allow the agency to operate more effectively and efficiently?

	Yes	No
RESTRUCTURING RECOMMENDATIONS:	<input type="checkbox"/>	<input checked="" type="checkbox"/>

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Is the agency in compliance with S.C. Code Ann. § 2-1-230, which requires submission of certain reports to the Legislative Services Agency for publication online and the State Library? See also S.C. Code Ann. § 60-2-30.

REPORT SUBMISSION COMPLIANCE:	Yes	No
	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Is the agency in compliance with various requirements to transfer its records, including electronic ones, to the Department of Archives and History? See the Public Records Act (S.C. Code Ann. § 30-1-10 through 30-1-180) and the South Carolina Uniform Electronic Transactions Act (S.C. Code Ann. § 26-6-10 through 26-10-210).

RECORDS MANAGEMENT COMPLIANCE:	Yes	No
	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Is the agency in compliance with S.C. Code Ann. § 1-23-120(J), which requires an agency to conduct a formal review of its regulations every five years?

REGULATION REVIEW:	Yes	No
	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Please identify your agency's preferred contacts for this year's accountability report.

	<u>Name</u>	<u>Phone</u>	<u>Email</u>
PRIMARY CONTACT:	Suzanne Thomas, PhD	843-792-1533	thomass@musc.edu
SECONDARY CONTACT:	Patrick Wamsley, CPA & CFO	843-792-8909	wamsleyp@musc.edu

I have reviewed and approved the enclosed FY 2019–2020 Accountability Report, which is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR (SIGN AND DATE):	Signature on file
(TYPE/PRINT NAME):	David J. Cole, MD, MUSC President

BOARD/CMSN CHAIR (SIGN AND DATE):	Signature on file
(TYPE/PRINT NAME):	James Lemon, DMD, Chair, Board of Trustees

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AGENCY’S DISCUSSION AND ANALYSIS

MUSC submits this FY20 Accountability Report to the Department of Administration to document that as a state-supported institution of higher education, the University is accountable for outcomes and practices sound stewardship of its resources.

The institution tracks longitudinal trends on all the outcomes identified as key performance indicators in this report. In addition to these *a priori* outcomes, the University was and remains particularly responsive to the challenges presented by an unanticipated global pandemic. Besides being a statewide leader in providing epidemiological intelligence, creating safe testing sites, providing treatment for affected individuals, and helping mitigate risk through public health initiatives, MUSC had many achievements within its own community.

In education, faculty adapted to a quick and necessary switch to online teaching in March 2020. MUSC has substantial expertise in distance education pedagogy in place, with several of our academic programs already using online or hybrid delivery, and our staff and faculty in the Office of Instructional Technology and Faculty Resources (ITFR) have been providing instruction to faculty in online teaching for several years. In response to modified operations, ITFR increased its number of faculty development workshops and seminars and offered them live through teleconferences and as recordings for asynchronous education to help faculty become even more effective at engaging students online and to prepare for Fall, where online education will continue where possible. This Fall, 50-65% of credit hours taught will be taught online.

In research, our faculty developed innovative approaches to conducting research virtually to reduce risk, and several have become leaders in developing innovations for the assessment and treatment of COVID-19. For example, faculty in the James B. Edwards College of Dental Medicine designed and implemented a plan to use their 3-D printer (normally used for creating dental prostheses) to produce facemasks to reduce risk of infection. Research faculty with expertise in biomedical analytics built and deployed an artificial intelligence model to enhance COVID-19 risk assessment screenings of patients.

Obviously, our clinical faculty have effectively served on the front lines of the pandemic. They have adapted to a new normal for clinical practice, vastly increasing the use of telehealth technologies to benefit patients not just during the pandemic but ultimately making healthcare more accessible to rural and remote and underserved communities for the future.

As discussed below, MUSC’s performance on the FY20 goals specified in last year’s Accountability Report also reflects our commitment to excellence and stewardship of the resources entrusted to us by the state.

Goal 1: Preserve and optimize human life in South Carolina and beyond by effectively educating health care professionals and biomedical scientists

For all of the available measures related to the goal of educating healthcare professionals and biomedical scientists, outcomes in FY20 exceeded targets, and in most cases showed higher results than in FY19. Several of the measures were unable to be reported because the annual student survey, normally administered each spring, was not administered due to the pandemic and resulting modified operations. Some notable achievements in this goal are that MUSC’s tuition inflation rate was -1.3%, reflecting our commitment to provide affordable education to future healthcare professionals; we are also graduating almost 94% of entering students

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on time, and well prepared, both in their profession-specific skills and in teamwork skills so critical to effective healthcare, to enter the health professions workforce.

Goal 2: Preserve and optimize human life in South Carolina and beyond by conducting research in the health sciences

For the goal reflecting our research mission, measures showed mixed results. For research funding, our outcomes remained high and above target. MUSC is in the top quintile of all health science centers in the nation in National Institutes of Health (NIH) funding, and we are good stewards of our research dollars. We continue to work to better incorporate cutting edge research advances into our clinical practice, and this is a focus area for our 2025 strategic plan.

Goal 3: Promote quality through a highly engaged workforce

We performed similar to last year but short of our targets on percentile rank among other healthcare organizations in the country, both on employee engagement and on fostering a culture of diversity and inclusion. While MUSC continues to be recognized as a highly desirable place to work and has received multiple accolades for its diversity and inclusion culture from regional and national organizations (including receiving the national Higher Education Excellence in Diversity award for the third consecutive year in FY20), MUSC’s targets on both of these measures are ambitious. That is, we are not satisfied to be in the top half of our peers (which we are)—we aim for the top quartile, and we are making strong progress to achieve that level of excellence. Diversity and inclusion continue to be a high priority in the institution’s 2025 strategic plan.

Risk Assessment & Mitigation Strategies

The potential most negative impact on the public that would result from MUSC’s failure to accomplish its goals and objectives includes diminished quality and accessibility of healthcare, lack of advances in improving healthcare, and reduction in the quality and number of new healthcare providers and scientists to serve the citizens of South Carolina.

A comprehensive risk inventory was developed with each risk prioritized and assigned an owner. Risk owners are responsible for assessing their assigned enterprise-level risk on a regular basis and determining if additional steps are required to mitigate that risk. This strategy facilitates progress in risk mitigation and accountability for outcomes. The Enterprise Risk Management process is ongoing; certain risks are mitigated to acceptable levels while new, emerging risks are identified, assessed and mitigated.

Some risks are internal and can be managed with existing resources; for example, the risk of inappropriately disclosing protected student or patient information. Some risks are external but can be mitigated through rigorous internal planning, such as a security data breach and risks posed by a catastrophic weather event.

Some external risks cannot be adequately mitigated through internal processes alone and require significant support from the state. These include the risks posed by extensive state or federal regulations that prevent MUSC from responding effectively to the rapidly changing environment of education and healthcare. The risks posed by decreased funding because of the Affordable Care Act’s impact on third-party payers, the state’s decision against Medicaid expansion, loss of hospital disproportionate share support, and decreased financial support for both undergraduate and graduate medical education are similar in nature.

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Per the state’s request, MUSC offers three suggestions for the ways in which the legislature might help us reduce risks that threaten our ability to achieve our tripartite mission of education, research, and clinical care.

- (1) Continue its commitment to support adequate funding for public higher education. Prioritizing public higher education reduces student indebtedness and produces a more well-qualified and diverse pool of applicants to MUSC’s degree programs.
- (2) Optimize MUSC’s ability to respond effectively and expeditiously to opportunities that allow the organization to adapt to the rapidly changing environments in education and healthcare.
- (3) Invest in graduate medical education so that MUSC can help address the shortage of physicians in the state and the nation.

Restructuring Recommendations

MUSC has no restructuring recommendations.

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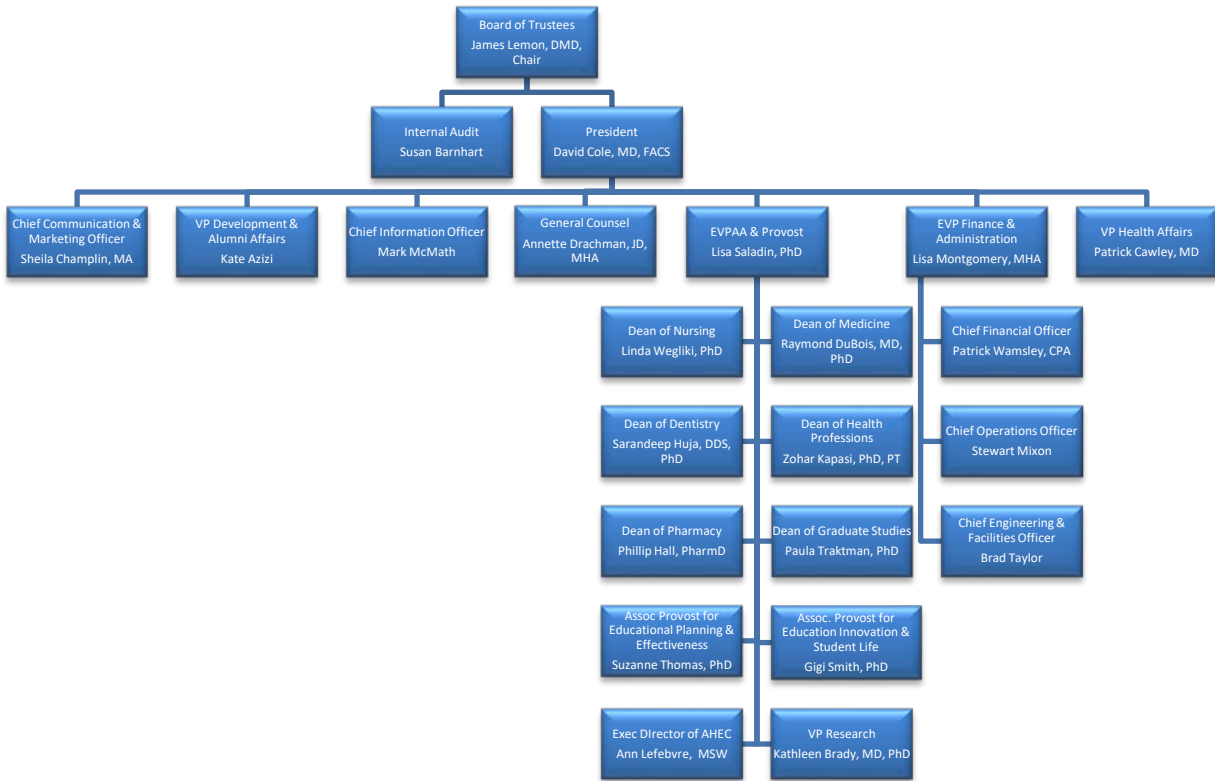
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Organizational Structure: MUSC Academic Enterprise



Agency Name: MUSC & H530 AHEC

Fiscal Year 2019-2020

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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2019-20			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
Education, Training, and Human Development	G	1			Preserve and optimize human life in SC and beyond by effectively educating health care professionals and biomedical scientists							
	S	1.1			Ensure students receive the education they need to enter the health sciences workforce							
	M		1.1.1	On-time graduation rate	93.1	90	93.6	Academic year	Registrar	Percent enrollees graduating within 150% of program length	Standard measure of graduation rate	
	M		1.1.2	Percentage of faculty rated as effective teachers	93	90	93	Academic year	Office Inst Effectiveness	N educators meeting quality benchmark/N educators	Reflects quality of education	
	M		1.1.3	Percentage of students seeking a clinical degree involved in an Office of Interprofessional Initiatives (OII) applied teamwork experience	82	73	90	Academic year	Office of Interprofessional Initiatives	N clinical students meeting standard/N clinical students	Reflects success in promoting IP education	
	M		1.1.4	Percentage of all MUSC licensing exams for which MUSC's first time pass rate ≥ national first time pass rate	88	80	87.5	Prior calendar year	Colleges	N licensing exams meeting standard/N licensing exams for which national first time pass rates are available	Reflects education quality	
	M		1.1.5	Percentage of graduating students with employment secured or optimistic about offers to come	88.4	85	Unavail	Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey	Reflects education relevance	
	S	1.2			Provide students a high value education							
	M		1.1.1	Percentage of graduating students that agree they received a high quality education	89	90	Unavail	Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey	Reflects students' perception of value	
	M		1.1.2	Percentage of graduating students that agree they are satisfied with student support services	95	90	Unavail	Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey	Reflects students' perception of value	
	M		1.1.3	Percentage of graduating students that agree they made the right choice in selecting MUSC	87	90	Unavail	Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey	Reflects students' perception of value	
	M		1.1.4	Percentage of graduating students that would recommend MUSC to a prospective student	84	90	Unavail	Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey	Reflects students' perception of value	
	M		1.1.5	MUSC's (Weighted Average) Inflation Rate	1.6	< 3%	-1.3	Fiscal Year	CFO	Weighted average tuition increase as a percentage of the weighted average tuition from prior FY	Reflects prioritizing students as consumers	
	G	2			Preserve and optimize human life in SC and beyond by conducting research in the health sciences							
	S	2.1			Research funding and expenditures reflect a top tier institution							
	M		2.1.1	Percentile rank of MUSC in National Institutes of Health (NIH) awards compared to all health science centers	83	80	80.6	Fiscal Year - 2	NIH RePort database	Standard percentile rank computation for NIH awards	Reflects comparative research funding success	
	M		2.1.2	Research revenues as a percentage of all operating revenues	36.8	33	36.8	Fiscal Year	CAFR	Grants and Contracts awards revenue/Total operating revenues	Index of the impact of research grants and contracts	
	S	2.2			Research advances are integrated into institutional operations							

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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2019-20			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
	M			2.2.1	Percentage of new Hollings Cancer Center (HCC) patients participating in a clinical trial	6.4	10	4	Fiscal Year	HCC Office of Research	N new HCC patients enrolled/N new HCC patients	Reflects translational research focused on improving outcomes
	M			2.2.2	Efficiency of MUSC's clinical research projects	75.17	80	79.33	Fiscal Year	Office of Clinical Research	Percentage of corporate clinical research revenue received within 6 months of IRB approval	Measure of research stewardship
	G	3	Promote quality through a highly engaged workforce									
	S	3.1	Foster employee commitment									
	M			3.1.1	Engagement score percentile rank	53	75	56	Fiscal Year	Press Ganey	Press Ganey compares MUSC to other Acad Health Centers' scores	Reflects how MUSC compares to peers in its culture of engagement
	M			3.1.2	Diversity and Inclusion Composite score percentile rank	69	80	65	Fiscal Year	Press Ganey	Press Ganey compares MUSC to other Acad Health Centers' scores	Reflects how MUSC compares to peers in its culture of diversity and inclusion

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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2020-2021			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure	
		Goal	Strategy	Measure		Base	Target	Actual					
	G	1	Preserve and optimize human life in SC and beyond by effectively educating health care professionals and biomedical scientists										
	S	1	Ensure students receive the education they need to enter the health sciences workforce										
	M		1.1.1	On-time graduation rate	93.6	90		Academic year	Registrar	Percent enrollees graduating within 150% of program length	Standard measure of graduation rate		
	M		1.1.2	Percentage of faculty rated as effective teachers	93	90		Academic year	Office Inst Effectiveness	N educators meeting quality benchmark/N educators	Reflects quality of education		
	M		1.1.3	Percentage of students seeking a clinical degree involved in an OII applied teamwork experience	90	73		Academic year	Office of Interprofessional Initiatives	N clinical students meeting standard/N clinical students	Reflects success in promoting IP education		
	M		1.1.4	Percentage of all MUSC licensing exams for which MUSC's first time pass rate ≥ national first time pass rate	87.5	80		Prior calendar year	Colleges	N licensing exams meeting standard/N licensing exams for which national first time pass rates are available	Reflects education quality		
	M		1.1.5	Percentage of graduating students with employment secured or optimistic about offers to come	88.4	85		Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey	Reflects education relevance		
	S	2	Provide students a high value education										
	M		1.2.1	Percentage of graduating students that agree they received a high quality education	89	83		Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey *Lowered target for 2021 reflects the move from a 4 point to a 5 point scale on the survey instrument.	Reflects students' perception of value		

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Statewide Enterprise Strategic Objective	Type	Item #			Description	2020-2021			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
Education, Training, and Human Development	M			1.2.2	Percentage of graduating students that agree they are satisfied with student support services	95	83		Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey *Lowered target for 2021 reflects the move from a 4 point to a 5 point scale on the survey instrument.	Reflects students' perception of value
	M			1.2.3	Percentage of graduating students that agree they made the right choice in selecting MUSC	87	83		Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey *Lowered target for 2021 reflects the move from a 4 point to a 5 point scale on the survey instrument.	Reflects students' perception of value
	M			1.2.4	Percentage of graduating students that would recommend MUSC to a prospective student	84	83		Academic year	Office Inst Effectiveness	N graduating students endorsing/N graduating students completing survey *Lowered target for 2021 reflects the move from a 4 point to a 5 point scale on the survey instrument.	Reflects students' perception of value
	M			1.2.5	MUSC's (Weighted Average) Inflation Rate	-1.3	< 3%		Fiscal Year	CFO	Weighted average tuition increase as a percentage of the weighted average tuition from prior FY	Reflects prioritizing students as consumers
	S		3	Provide infrastructure and support across the state to ensure continued practice of healthcare providers								
	M			1.3.1	All AHEC centers meet requirements for continuing professional development, clinical student placements, and health career pipelines throughout the state	4	4		Fiscal Year	AHEC	N centers meeting criteria	Reflects AHEC contract agreement
	M			1.3.2	All Family Medicine Residency Programs will meet the requirements of providing training for family medicine residents as stipulated in their contracts	8	8		Fiscal Year	AHEC	N residencies meeting criteria	Reflects AHEC contract agreement
	M			1.3.3	Percent of providers participating in the rural providers incentive program at SC AHEC that will be retained in their rural practice placements for the entire fiscal year.	100%	80%		Fiscal Year	AHEC	N providers meeting criteria/N providers participating in the rural incentive program	Reflects AHEC mission
	G		2	Preserve and optimize human life in SC and beyond by conducting research in the health sciences								

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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2020-2021			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
	S	1			Research funding reflects a top tier institution							
	M			2.1.1	Percentile rank of MUSC in NIH awards compared to all health science centers	80.6	80		Fiscal Year - 2	NIH RePort database	Standard percentile rank computation for NIH awards	Reflects comparative research funding success
	M			2.1.2	Research revenues as a percentage of all operating revenues	36.8	33		Fiscal Year	CAFR	Grants and Contracts awards revenue/Total operating revenues	Index of the impact of research grants and contracts
	M			2.1.3	Efficiency of MUSC's clinical research projects	79.33	80		Fiscal Year	Office of Clinical Research	Percentage of corporate clinical research revenue received within 6 months of IRB approval	Measure of research stewardship

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Program Template

Program/Title	Purpose	<i>FY 2019-20 Expenditures (Actual)</i>				<i>FY 2020-21 Expenditures (Projected)</i>				Associated Measure(s)
		General	Other	Federal	TOTAL	General	Other	Federal	TOTAL	
I. Instruction Colleges	Provide health and science education and training which prepares students to competently serve the state's health professions and science needs	\$ 26,596,785	\$ 76,508,457	\$ 42,870,420	\$ 145,975,662	\$ 26,519,499	\$ 76,508,457	\$ 42,870,420	\$ 145,898,376	1.1.1, 1.1.2, 1.1.3, 1.2.1, 1.2.2
II. Research	Advance the knowledge of health sciences for the citizens of South Carolina and the nation, in addition to keeping our instructional focus contemporary	\$ 4,925,125	\$ 61,036,885	\$ 134,129,492	\$ 200,091,502	\$ 4,910,814	\$ 61,036,885	\$ 134,129,492	\$ 200,077,191	2.1.1, 2.1.2, 2.2.1, 2.2.2
III. Administration	Improve the value of the University by providing productive and effective infrastructure overseeing general university functions	\$ 25,330,411	\$ 170,103,122	\$ 1,069,713	\$ 196,503,246	\$ 25,256,805	\$ 170,103,122	\$ 1,069,713	\$ 196,429,640	3.1.1, 3.1.2

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Legal Standards Template

Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
1	Title IX, 20 U.S.C. §§ 1681-1688	Federal	Statute	Title IX provides that "[n]o person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving Federal financial assistance."	Yes	No		
2	Cleary Act, 20 U.S.C. § 1092(f)	Federal	Statute	The Cleary Act requires all colleges and universities that participate in federal financial aid programs to keep and disclose information about crime on and near their respective campuses.	No	Yes	Report our agency must/may provide	
3	Family Educational Rights and Privacy Act (FERPA) 20 U.S.C. § 1232g; 34 CFR Part 99	Federal	Statute	Generally, schools must have written permission from the parent or eligible student in order to release any information from a student's education record.	Yes	No		
4	Family and Medical Leave Act	Federal	Statute	Provides up to 480 hours of job protection for qualified individuals with qualified medical conditions for themselves or specified family members	Yes	Yes	Other service or product our agency must/may provide	Employment protection service
5	20 USC 1094, Section 487(a)(17)	Federal	Statute	Mandates the completion of IPEDS surveys in a timely and accurate manner for institutions participating in Federal financial assistance programs	No	Yes	Report our agency must/may provide	
6	Fair Labor Standards Act	Federal	Statute	Guides the wage and hour laws for employees; includes child labor laws	No	No		
7	Americans with Disabilities Act (and amendments such as ADA)	Federal	Statute	The Americans with Disabilities Act (ADA) became law in 1990. The ADA is a civil rights law that prohibits discrimination against individuals with disabilities in all areas of public life, including jobs, schools, transportation, and all public and private places that are open to the general public.	Yes	No		
8	Age Discrimination in Employment Act	Federal	Statute	The Age Discrimination in Employment Act of 1967, Pub. L. No. 90-202, codified at 29 U.S.C. § 621 through 29 U.S.C. § 634 (ADEA), forbids employment discrimination against anyone at least 40 years of age	Yes	No		
9	Title VII of the Civil Rights Act	Federal	Statute	Title VII of the Civil Rights Act of 1964 is a federal law that prohibits employers from discriminating against employees on the basis of sex, race, color, national origin, and religion. It generally applies to employers with 15 or more employees, including federal, state, and local governments.	Yes	No		
10	Equal Pay Act	Federal	Statute	Prohibits sex-based wage discrimination between men and women in the same establishment who perform jobs that require substantially equal skill, effort and responsibility under similar working conditions. Cross references to the EPA as enacted appear in italics following the section heading. Additional provisions of the Equal Pay Act of 1963, as amended, are included as they appear in volume 29 of the United States Code.	Yes	No		
11	Immigration Reform and Control Act	Federal	Statute	The Immigration Reform and Control Act of 1986 (IRCA) was a bill that made it illegal for employers to hire, recruit, or refer immigrants without proper identification, or to "continue to employ an alien knowing that such person is unauthorized to work."	Yes	Yes	Report our agency must/may provide	
12	Occupational Safety and Health Act	Federal	Statute	The Act assigns OSHA two regulatory functions: setting standards and conducting inspections to ensure that employers are providing safe and healthful workplaces. OSHA standards may require that employers adopt certain practices, means, methods, or processes reasonably necessary and appropriate to protect workers on the job. Employers must become familiar with the standards applicable to their establishments and eliminate hazards.	No	No		
13	Workers Compensation	Federal	Statute	Workers' compensation is a form of insurance providing wage replacement and medical benefits to employees injured in the course of employment in exchange for mandatory relinquishment of the employee's right to sue his or her employer for the tort of negligence.	No	Yes	Other service or product our agency must/may provide	insurance for wage replacement and medical benefits
14	COBRA (Comprehensive Omnibus Reconciliation Act)	Federal	Statute	The Consolidated Omnibus Budget Reconciliation Act (COBRA) gives workers and their families who lose their health benefits the right to choose to continue group health benefits provided by their group health plan for limited periods of time under certain circumstances such as voluntary or involuntary job loss, reduction in the hours worked, transition between jobs, death, divorce, and other life events.	No	Yes	Other service or product our agency must/may provide	Health insurance option
15	Uniformed Services Employment and Reemployment Rights Act (USERRA)	Federal	Statute	Prohibits employers from denying any benefit of employment on the basis of an individual's membership, application for membership, performance of service, application for service, or obligation for service	Yes	No		

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Legal Standards Template

Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
16	Vietnam Era Veterans' Readjustment Assistance Act (VEVRA)	Federal	Statute	VEVRA prohibits federal contractors and subcontractors from discriminating in employment against protected veterans, and requires these employers to take affirmative action to recruit, hire, promote, and retain these veterans. The new rule strengthens the affirmative action provisions of the regulations to aid contractors in their efforts to recruit and hire protected veterans and improve job opportunities for protected veterans.	Yes	No		
17	Executive Order 11246	Federal	Regulation	Requires federal contractors to provide equal employment opportunities	Yes	No		
18	Freedom of Information Act	Federal	Statute	The Freedom of Information Act (FOIA), 5 U.S.C. § 552, is a federal freedom of information law that allows for the full or partial disclosure of previously unreleased information and documents controlled by the United States government.	No	Yes	Report our agency must/may provide	
19	Pregnancy Discrimination Act	Federal	Statute	The Pregnancy Discrimination Act of 1978 is a United States federal statute. It amended Title VII of the Civil Rights Act of 1964 to "prohibit sex discrimination on the basis of pregnancy." The Act covers discrimination "on the basis of pregnancy, childbirth, or related medical conditions."	Yes	No		
20	E-Verify	Federal	Statute	E-Verify is an Internet-based system that allows businesses to determine the eligibility of their employees to work in the United States.	No	Yes	Report our agency must/may provide	
21	Equal Employment Opportunity Act	Federal	Statute	The Equal Employment Opportunity Act of 1972 is the act which gives the Equal Employment Opportunity Commission (EEOC) authority to sue in federal courts when it finds reasonable cause to believe that there has been employment discrimination based on race, color, religion, sex, or national origin.	Yes	No		
22	Drug Free Workplace Act of 1988	Federal	Statute	The Drug-Free Workplace Act of 1988 requires some federal contractors and all federal grantees to agree that they will provide drug-free workplaces as a condition of receiving a contract or grant from a federal agency.	No	Yes	Report our agency must/may provide	
23	Health Insurance Portability and Accountability Act (HIPAA)	Federal	Statute	Imposes portability, privacy, security and certain other requirements on group health plans.	No	No		
24	IRC Section 415	Federal	Statute	Pension plan and contribution limits	No	No		
25	Patient Protection and Affordable Care Act	Federal	Statute	Offering insurance to temporary employees	No	Yes	Report our agency must/may provide	
26	IRC Section 125	Federal	Statute	Withholding of pre-tax money for flexible spending accounts	No	Yes	Report our agency must/may provide	
27	Employee Retirement Income Security (ERISA)	Federal	Statute	The Employee Retirement Income Security Act or ERISA is a Federal law that sets standards of protection for individuals in most voluntarily established, private-sector retirement plans.	No	No		
28	Genetic Information Nondiscrimination Act (GINA)	Federal	Statute	The Genetic Information Nondiscrimination Act of 2008 (GINA) is a federal law that protects individuals from genetic discrimination in health insurance and employment. Genetic discrimination is the misuse of genetic information.	Yes	No		
29	OFCCP Office of Federal Contract Compliance Programs	Federal	Statute	DOL legislation developing and implementing the rules and regulations of the Federal Office of Contract Compliance. Applies to employers with 50+ employees who hold federal contracts.	No	No		
30	CFR Title 9, Chapter 1, Subchapter A, Parts 1-3	Federal	Statute	Governs the care and use of animals in biomedical research (exceptions are mice, rats and birds)	No	No		
31	Animal Welfare Act 7 U.S.C. § 2131 et seq.	Federal	Statute	The Animal Welfare Act of 1966 regulates the transport, sale and handling of dogs, cats, guinea pigs, nonhuman primates, hamsters and rabbits intended to use for research or other purposes.	No	No		
32	Title 38, 30-36 U.S.C. §§ 3001-3699	Federal	Statute	VA Education Benefits	No	No		
33	Title IV, 20 U.S.C. §§ 1070-1099	Federal	Statute	Federal Higher Education Loans	Yes	Yes	Report our agency must/may provide	
34	Title VII, 42 U.S.C. § 292, 297a	Federal	Statute	Federal Health Professions Loans	No	Yes	Report our agency must/may provide	
35	SC Code of Laws, Title 59-123-100	State	Statute	Rules governing admissions	No	No		
36	SC Code of Laws, Title 59-123-115	State	Statute	The School of Dentistry is established.	No	No		
37	SC Code of Laws, Title 59-123-115	State	Statute	The SC Area Health Consortium funding is established.	No	No		
38	SC Code of Laws, Title 59-123-125	State	Statute	The Rural Physician Program is established.	No	No		
39	SC Code of Laws, Title 59-101-430	State	Statute	SC Illegal immigration reform act	Yes	No		
40	Hatch Act	Federal	Statute	Certain employees covered by the Hatch Act are prohibited from being a candidate for political office.	No	No		

Agency Name: MUSC & H530 AHEC

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Legal Standards Template

Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
41	GASB 68 Article X Section 16 of the SC Constitution	State	Statute	Requires that all state retirement systems be funded on a sound, actuarial basis	No	No - But relates to sources of funding for one or more agency deliverables		
	SC Code of Laws, Title 9-1-10	State	Statute	Defines who may participate in State Retirement System	No	No - Does not relate directly to any agency deliverables		
	SC Code of Laws, Title 9-1-580	State	Statute	Enumerates options of certain hospital employees in the SC retirement system.	No	No - Does not relate directly to any agency deliverables		
	SC Code of Laws, Title 9-5-10	State	Statute	Institutions of higher learning are authorized to purchase annuity contracts.	No	No - Does not relate directly to any agency deliverables		
	SC Code of Laws, Title 9-20-10	State	Statute	Defines who may participate in the State Optional Retirement System.	No	No - Does not relate directly to any agency deliverables		
43	SC Appropriations Act (Proviso 72.25)	State	Proviso	Establishes the State Human Affairs Commission (the State "version" of the EEOC)	No	Yes	Report our agency must/may provide	
44	§ 59-101-10	State	Statute	Designates SC state college and universities	No	No - Does not relate directly to any agency deliverables		
47	§ 59-101-40	State	Statute	Allows for student body presidents to serve as ex officio member of boards of trustees	No	No - Does not relate directly to any agency deliverables		
48	§ 59-101-50	State	Statute	enrollment preference given to residents	No	No - Does not relate directly to any agency deliverables		
49	§ 59-101-55	State	Statute	restrictions on state appropriated funds	No	No - Does not relate directly to any agency deliverables		
51	§ 59-101-90	State	Statute	suspension of exercises for Christmas and New Year's Day	No	No - Does not relate directly to any agency deliverables		
52	§ 59-101-100	State	Statute	Display of US and State flags	No	No - Does not relate directly to any agency deliverables		
53	§ 59-101-110	State	Statute	display of State flag on University building	No	No - Does not relate directly to any agency deliverables		
54	§ 59-101-120	State	Statute	charges for diplomas	No	No - Does not relate directly to any agency deliverables		
57	§ 59-101-150	State	Statute	approval of new academic programs	No	No - Does not relate directly to any agency deliverables		
59	§ 59-101-170	State	Statute	authorization to procure liability insurance	No	No - Does not relate directly to any agency deliverables		
60	§ 59-101-180	State	Statute	regarding the sale and disposal of real property	No	No - Does not relate directly to any agency deliverables		
61	§ 59-101-185	State	Statute	authorization to maintain fiscal management and accounting systems	No	No - Does not relate directly to any agency deliverables		
62	§ 59-101-187	State	Statute	events recognizing academic and research excellence	No	No - Does not relate directly to any agency deliverables		
63	§ 59-101-190	State	Statute	Establishes the Dean's Committee on Medical Education, regulates the maximum compensation of MUSC physicians and employees, requires medical schools receiving state appropriations to report financial information annually.	No	No - Does not relate directly to any agency deliverables		
64	§ 59-101-195	State	Statute	Maximum compensation of medical school physicians and employees	No	No - But relates to sources of funding for one or more agency deliverables		
65	§ 59-101-197	State	Statute	reporting requirements for financial information from medical schools receiving appropriations	No	No - But relates to sources of funding for one or more agency deliverables		
66	§ 59-101-200	State	Statute	Prohibition of hazing	No	No - Does not relate directly to any agency deliverables		
67	§ 59-101-210	State	Statute	Regarding institutional reports of violations of student conduct expectations	No	Yes	Report our agency must/may provide	
69	§ 59-101-285	State	Statute	Meeting attendance requirements for governing boards	No	No - Does not relate directly to any agency deliverables		

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Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
70	§ 59-101-290	State	Statute	regarding the notification of risks of contracting certain diseases	No	No - But relates to manner in which one or more agency deliverables is provided		
71	§ 59-101-335	State	Statute	authorization to establish penalties and bonds for parking violations	No	No - Does not relate directly to any agency deliverables		
72	§ 59-101-340	State	Statute	appropriation of funds for cutting edge research	No	No - But relates to sources of funding for one or more agency deliverables		
73	§ 59-101-345	State	Statute	Authority to reallocate funds between Palmetto Fellows Program and need based grants	No	No - But relates to sources of funding for one or more agency deliverables		
77	§ 59-101-395	State	Statute	Refund of tuition and fees when activated for military service; opportunity to complete courses	No	No - But relates to sources of funding for one or more agency deliverables		
78	§ 59-101-400	State	Statute	authorization to award credit for courses that are part of military training or service	Yes	No - But relates to manner in which one or more agency deliverables is provided		
79	§ 59-101-410	State	Statute	Regarding loan of endowment funds and auxiliary expense funds	No	No - But relates to sources of funding for one or more agency deliverables		
80	§ 59-101-420	State	Statute	requirement to report out-of-state undergraduate student population	No	No - Does not relate directly to any agency deliverables		
81	§ 59-101-430	State	Statute	Regarding unlawful aliens	Yes	No - Does not relate directly to any agency deliverables		
82	§ 59-101-610	State	Statute	Use of funds for lump-sum bonus plans	No	No - Does not relate directly to any agency deliverables		
83	§ 59-101-620	State	Statute	Educational fee waivers	No	No - Does not relate directly to any agency deliverables		
84	§ 59-101-630	State	Statute	funding research grant positions	No	No - But relates to sources of funding for one or more agency deliverables		
85	§ 59-101-640	State	Statute	graduate assistant health insurance	Yes	No - But relates to sources of funding for one or more agency deliverables		
86	§ 59-101-650	State	Statute	Eminent Domain	No	No - Does not relate directly to any agency deliverables		
87	§ 59-101-660	State	Statute	Annual Audit and quality review process	No	No - Does not relate directly to any agency deliverables		
88	§ 59-101-670	State	Statute	transaction register of funds expended	No	No - Does not relate directly to any agency deliverables		
89	59-123-10	State	Statute	The name, property, and charter of MUSC are established in SC Law.	No	No		
90	59-123-20	State	Statute	Acceptance of transfer property from MUSC	No	No - Does not relate directly to any agency deliverables		
91	59-123-30	State	Statute	Charter confirmed	No	No - Does not relate directly to any agency deliverables		
92	59-123-40	State	Statute	The composition, organization, obligations, powers, and procedures of the MUSC Board of Trustees are established.	No	No		
93	59-123-50	State	Statute	election of board members; terms	No	No - Does not relate directly to any agency deliverables		

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Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
94	59-123-60	State	Statute	organization and powers of the board; designation as Medical University Hospital Authority	No	No - But relates to manner in which one or more agency deliverables is provided		
95	59-123-70	State	Statute	annual board report	No			
96	59-123-80	State	Statute	authorization to grant rights-of-way	No	No - Does not relate directly to any agency deliverables		
97	59-123-90	State	Statute	Board is vested with powers of eminent domain	No	No - Does not relate directly to any agency deliverables		
98	59-123-95	State	Statute	Board is authorized to borrow for certain purchases	No	No - But relates to sources of funding for one or more agency deliverables		
99	Title 59-123-210	State	Statute	Statutes that govern investment in bonds and issuance of bonds including designation of powers, procedures, and liabilities.	No	No		
100	§ 59-123-220	State	Statute	Board is allowed to issue revenue bonds	No	No - But relates to sources of funding for one or more agency deliverables		
101	§ 59-123-230	State	Statute	Regarding payments on bonds	No	No - But relates to sources of funding for one or more agency deliverables		
102	§ 59-123-240	State	Statute	MUSC may not pledge the credit of the state	No	No - Does not relate directly to any agency deliverables		
103	§ 59-123-250	State	Statute	The necessity of resolutions for issuance of bonds	No	No - Does not relate directly to any agency deliverables		
104	§ 59-123-260	State	Statute	Regarding the form of bonds	No	No - But relates to sources of funding for one or more agency deliverables		
105	§ 59-123-270	State	Statute	Bonds and interest are tax exempt	No	No - But relates to sources of funding for one or more agency deliverables		
106	§ 59-123-280	State	Statute	Regarding who may invest in bonds	No	No - But relates to sources of funding for one or more agency deliverables		
107	§ 59-123-290	State	Statute	Regarding the execution of bonds	No	No - But relates to sources of funding for one or more agency deliverables		
108	§ 59-123-300	State	Statute	Regarding the sale of bonds	No	No - But relates to sources of funding for one or more agency deliverables		
109	§ 59-123-310	State	Statute	Regarding powers and duties of trustees with respect to bonds	No	No - But relates to sources of funding for one or more agency deliverables		
110	§ 59-123-320	State	Statute	No time limit on the issuance of bonds	No	No - But relates to sources of funding for one or more agency deliverables		
111	§ 59-112-10	State	Statute	Definitions for entities governed by regulations concerning rates of tuition and fees	No	No - Does not relate directly to any agency deliverables		
112	§ 59-112-20	State	Statute	Regarding domicile for the purposes of tuition rates	Yes	No - But relates to manner in which one or more agency deliverables is provided		

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Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
113	§ 59-112-30	State	Statute	Regarding effect of change of residency	No	No - But relates to sources of funding for one or more agency deliverables		
114	§ 59-112-40	State	Statute	Regarding effect of marriage	No	No - But relates to sources of funding for one or more agency deliverables		
115	§ 59-112-50	State	Statute	Regarding tuition rates for military personnel and dependents	No	No - But relates to sources of funding for one or more agency deliverables		
116	§ 59-112-60	State	Statute	Regarding employee eligibility to attend classes and receive tuition assistance	No	No - But relates to sources of funding for one or more agency deliverables		
117	§ 59-112-70	State	Statute	Regarding abatement of rates for nonresidents on scholarship	No	No - But relates to sources of funding for one or more agency deliverables		
118	§ 59-112-80	State	Statute	Regarding the burden to prove eligibilty	No	No - Does not relate directly to any agency deliverables		
119	§ 59-112-90	State	Statute	Regarding penalties for willful misrepresentations concerning domicile	No	No - Does not relate directly to any agency deliverables		
120	§ 59-112-100	State	Statute	Regarding CHE regulations	No	No - Does not relate directly to any agency deliverables		
122	§ 59-112-115	State	Statute	Voting requirements for tuition change	No	No - But relates to sources of funding for one or more agency deliverables		
126	§ 59-112-150	State	Statute	Clarifications regarding domicile	No	No - Does not relate directly to any agency deliverables		
127	59-149-10	State	Statute	Life & Palmetto Scholarship and Need-based Grants	Yes	No		
128	59-104-20	State	Statute	Further regulations regarding Life & Palmetto Scholarships	Yes	No - But relates to sources of funding for one or more agency deliverables		
129	59-142-20	State	Statute	Regarding need based grants	Yes	No - But relates to sources of funding for one or more agency deliverables		
130	§ 37-20-110	State	Statute	Definitions regarding identity theft protection	Yes	No - Does not relate directly to any agency deliverables		
131	§ 37-20-120	State	Statute	verification of address	No	No - Does not relate directly to any agency deliverables		
132	§ 37-20-130	State	Statute	regarding identity theft protection procedures	No	No - Does not relate directly to any agency deliverables		
133	§ 37-20-140	State	Statute	regarding identity theft protection procedures	No	No - Does not relate directly to any agency deliverables		
134	§ 37-20-150	State	Statute	regarding identity theft protection procedures	No	No - Does not relate directly to any agency deliverables		
135	§ 37-20-160	State	Statute	regarding identity theft protection procedures	No	No - Does not relate directly to any agency deliverables		
136	§ 37-20-161	State	Statute	regarding identity theft protection procedures	No	No - Does not relate directly to any agency deliverables		
137	§ 37-20-170	State	Statute	regarding identity theft protection procedures	No	No - Does not relate directly to any agency deliverables		
138	§ 37-20-180	State	Statute	regarding identity theft protection procedures	No	No - Does not relate directly to any agency deliverables		
139	§ 37-20-190	State	Statute	regarding identity theft protection procedures	No	No - Does not relate directly to any agency deliverables		

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Legal Standards Template

Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
140	§ 37-20-200	State	Statute	regarding identity theft protection procedures	No	No - Does not relate directly to any agency deliverables		
141	§ 1-1-810	State	Statute	Annual Accountability report to be submitted to the Governor and General Assembly	No	Yes	Report our agency must/may provide	
142	1-1-820	State	Statute	Regarding the contents of agency accountability reports	No	No - But relates to manner in which one or more agency deliverables is provided		
143	§ 59-103-5	State	Statute	Concerning the Commission on Higher Education; definitions	No			
144	§ 59-103-10	State	Statute	Concerning the Commission on Higher Education	No			
145	§ 59-103-15	State	Statute	Concerning the Commission on Higher Education; mission and goals	No			
146	§ 59-103-17	State	Statute	Concerning the Commission on Higher Education; interstate reciprocity	Yes	No - Does not relate directly to any agency deliverables		
147	§ 59-103-20	State	Statute	Concerning the Commission on Higher Education; conducting studies	No	No - Does not relate directly to any agency deliverables		
148	§ 59-103-25	State	Statute	Concerning the Commission on Higher Education; publication of legislation	No	No - Does not relate directly to any agency deliverables		
149	§ 59-103-30	State	Statute	Concerning the Commission on Higher Education; success factors	No	No - But relates to manner in which one or more agency deliverables is provided		
150	§ 59-103-35	State	Statute	Concerning the Commission on Higher Education; submission of budget/new program proposals	No	Yes	Report our agency must/may provide	
151	§ 59-103-36	State	Statute	Concerning the Commission on Higher Education; regarding military students	Yes	No - Does not relate directly to any agency deliverables		
152	§ 59-103-40	State	Statute	Concerning the Commission on Higher Education; council of presidents	No	No - Does not relate directly to any agency deliverables		
153	§ 59-103-45	State	Statute	Concerning the Commission on Higher Education; standards	No	No - Does not relate directly to any agency deliverables		
154	§ 59-103-50	State	Statute	Concerning the Commission on Higher Education; advisory council	No	No - Does not relate directly to any agency deliverables		
155	§ 59-103-55	State	Statute	Concerning the Commission on Higher Education; representations on groups and task forces	No	No - Does not relate directly to any agency deliverables		
156	§ 59-103-60	State	Statute	Concerning the Commission on Higher Education; recommendations to Governor & General Assembly	No	No - Does not relate directly to any agency deliverables		
157	§ 59-103-65	State	Statute	Concerning the Commission on Higher Education; closing of institutions	No	No - Does not relate directly to any agency deliverables		
158	§ 59-103-70	State	Statute	Concerning the Commission on Higher Education; expenses	No	No - Does not relate directly to any agency deliverables		
159	§ 59-103-80	State	Statute	Concerning the Commission on Higher Education;	No	No - Does not relate directly to any agency deliverables		
160	§ 59-103-90	State	Statute	Concerning the Commission on Higher Education; professional staff	No	No - Does not relate directly to any agency deliverables		
161	§ 59-103-100	State	Statute	Concerning the Commission on Higher Education; grants	No	No - Does not relate directly to any agency deliverables		
162	§ 59-103-110	State	Statute	Concerning the Commission on Higher Education; approval for new construction	No	No - But relates to manner in which one or more agency deliverables is provided		
164	§ 59-103-130	State	Statute	Concerning the Commission on Higher Education; emphasis on teaching as profession	No	No - Does not relate directly to any agency deliverables		
165	§ 59-103-140	State	Statute	Concerning the Commission on Higher Education; contracts for teaching training	No	No - Does not relate directly to any agency deliverables		

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Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	If yes, what type of service or product?	If other service or product, please specify what service or product.
166	§ 59-103-150	State	Statute	Concerning the Commission on Higher Education; early retirement for faculty	No	No - But relates to sources of funding for one or more agency deliverables		
167	§ 59-103-155	State	Statute	Concerning the Commission on Higher Education; controlled substance training	Yes	No - But relates to manner in which one or more agency deliverables is provided		
168	§ 59-103-160	State	Statute	Concerning the Commission on Higher Education; English fluency	No	No - Does not relate directly to any agency deliverables		
169	§ 59-103-162	State	Statute	Concerning the Commission on Higher Education; manufacturing partnerships	No	No - Does not relate directly to any agency deliverables		
170	§ 59-103-165	State	Statute	Concerning the Commission on Higher Education; information packages for eighth graders	No	No - Does not relate directly to any agency deliverables		
171	§ 59-103-170	State	Statute	Concerning the Commission on Higher Education; counseling	No	No - Does not relate directly to any agency deliverables		
172	§ 59-103-180	State	Statute	Concerning the Commission on Higher Education; participating of entities	No	No - Does not relate directly to any agency deliverables		
173	§ 59-103-190	State	Statute	Concerning the Commission on Higher Education; business and industry participation	No	No - Does not relate directly to any agency deliverables		

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Customer Template

Divisions or Major Programs	Description	Service/Product Provided to Customers	Customer Segments	<i>Specify only for the following Segments: (1) Industry: Name; (2) Professional Organization: Name; (3) Public: Demographics.</i>
I. Instruction / Colleges	This division facilitates MUSC's mission educate to health care professionals and biomedical scientists who help to preserve and optimize human life in South Carolina and beyond.	Education	General Public	Students seeking professional degrees in a wide variety of health fields and advanced graduate education in biomedical sciences.
II. Research	This division facilitates MUSC's mission to conduct research in the health sciences.	Discovery/Innovation	General Public	Discoveries in MUSC's laboratories are translated into a wide variety of clinical applications that benefit not only the citizens of SC, but people across the nation and the world.
II. Research	This division facilitates MUSC's mission to conduct research in the health sciences.	Discovery/Innovation	Industry	Medical/Dental/Pharmaceutical Industries
III. Administration	This division provides a centralized and organized mechanism for the stewardship of MUSC's human, intellectual, and capital resources.	Stewardship	Executive Branch/State Agencies	

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Partner Template

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
SC Area Health Education Consortium (AHEC)	State Government	SC AHEC facilitates the Statewide Family Practice Residency System, the Graduate Doctor Education Program, and the Area Health Education Center Program.	1, 2
Medical University Hospital Authority (MUHA)	Private Business Organization	MUSC partners with the Medical University Hospital Authority (Private, non-profit 501c3) to form the only comprehensive academic medical center in the state of SC. This partnership facilitates MUSC's mission to provide comprehensive health care.	1, 2, 3
MUSC Physicians (UMA)	Private Business Organization	MUSC partners with MUSC Physicians to facilitate the clinical responsibilities and clinical compensation for College of Medicine faculty whose contracts stipulate clinical practice.	1, 2, 3
Federal Research Support Entities (NIH, NSF)	Federal Government	MUSC receives federal grant support to achieve its research mission.	2
South Carolina (state grants & contracts)	State Government	MUSC receives state grants and contract support to achieve its tripartite mission of education, research, and health care.	1, 2
Department of Education	Federal Government	MUSC receives Title IV funds to support its education mission.	1
Clemson University	State Government	MUSC partners with Clemson to offer the joint Ph.D. in Biomedical Data Science and Informatics. MUSC & Clemson have also developed nine accelerated pathway programs, reducing time to professional degree for Clemson students.	1
MUSC Foundation	Private Business Organization	MUSC partners with the MUSC Foundation to support education, research, patient care and other programs at the Medical University.	1, 2

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Partner Template

Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
MUSC Foundation for Research Development	Private Business Organization	MUSC partners with the MUSC Foundation for Research Development in order to evaluate all intellectual assets the enterprise owns and generates, extracting value, and forging industry and other relationships resulting in products and services that provide real-life solutions to the world's medical needs.	2

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Report and External Review Template

Item	Is this a Report, Review, or both?	Report or Review Name	Name of Entity Requesting the Report or Conducting Review	Type of Entity	Reporting Frequency	Current Fiscal Year: Submission Date or Review Timeline (MM/DD/YYYY)	Summary of Information Requested in the Report or Reviewed	Method to Access the Report or Information from the Review
1	External Review and Report	SACSCOC Accreditation Self Study	MUSC/SACSCOC (MUSC conducts a self-study and produces a compliance certification for its regional accreditor, SACSCOC, once every 10 years for reaffirmation of accreditation. The compliance certification is reviewed by 2 SACSCOC committees and voted on by the SACSCOC Board.)	Outside Organization	Other	Standards of accreditation endorsed by membership; must demonstrate evidence of compliance	Standards of accreditation endorsed by membership; must demonstrate evidence of compliance	By request to MUSC's Accreditation Liaison, Dr Suzanne Thomas, thomass@musc.edu
2	External Review Only	MUSC Comprehensive Annual Finance Report	MUSC Controller's Office (Comprehensive Annual Financial Report)	State	Annually	Financial health and stewardship	Financial health and stewardship	http://osa.sc.gov/reports/
3	External Review only	A-133	KPMG (A-133 Single Audit)	Outside Organization	Annually	Audit of financial statements; internal control; compliance	Audit of financial statements; internal control; compliance	http://osa.sc.gov/reports/