



2024 Annual Accountability Report

**SC Confederate Relic Room and
Military Museum
Agency Code: H960**

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AGENCY CODE:	H960	SECTION:	030

AGENCY’S DISCUSSION AND ANALYSIS

PART 1 – STATUS OF MUSEUM IN FY 24

The South Carolina Confederate Relic Room and Military Museum was able to reach its highest ever visitation in FY23, and surpassed that in FY24, despite losing a month to the Columbia Mills roofing construction project. Total visitation for FY24 was 41,431, including outreach. (See **Appendix 1**) This increase was due to multiple factors:

- The Vietnam exhibit, *A War With No Front Lines: SC and the Vietnam War 1965-1973*, drew crowds, including many veterans and school groups. Special programs with Vietnam War topics, held on the weekends, brought additional visitors to the Museum.
- Popular Saturday programs from previous years continued to attract enthusiastic patrons in large numbers (see below for more information). These extended the Museum’s footprint out into the Atrium and upstairs to the multi-purpose Congaree Room to accommodate the activities and crowds.
- Digital and print marketing and public relations through our contract marketing agency raised interest in all Museum activities and expanded the reach of the Museum to new audiences.

The Columbia Mills construction project is concluding with the replacement of the glass roof on the Atrium that leads to the Museum entrance. Because of this, the Relic Room was closed starting at the beginning of June 2024. Anticipated closure of at least four months has led Museum leadership to decide to extend the exhibit schedule to allow more visitors to experience the educational encounters the Museum has to offer.

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Part 2 – Overview of FY 24 Museum Operation

I. Museum Exhibits

A. A War with No Front Lines: SC and the Vietnam War, 1965 – 1973

The years 2015-2023 mark the 50th Anniversary of the Vietnam War, from which 900 South Carolinians never returned. The Museum’s major exhibit opened on Veterans Day, November 11, 2022, and has been extended through the Spring of 2025, due to the four-month construction closure. This exhibit features many of the strange and iconic weapons, uniforms, and equipment unique to America’s involvement in Vietnam. Digital kiosks provide a timeline of the Vietnam War as well as comprehensive overview of additional topics and excerpts of oral histories. Recreated environments depict US Marines in urban warfare, Army patrols in the rich Delta of southern South Vietnam, and US troops fighting in the Central Highlands. Topics explored in the exhibit include the key role of helicopters and aircraft, nursing and medicine, the experience of POWs, and the legacy of the war. Over 60 oral interviews with SC Vietnam veterans are incorporated into this exhibit to commemorate their history and service in Vietnam and give voice to their unique stories. A special section commemorates the service of those who died and highlights the stories of Medal of Honor recipients from South Carolina. The exhibit won the South Carolina Federation of Museums’ Award of Achievement for “excellent utilization of resources and professionalism.” (See Appendix 2)

B. The Twilight of Revolutionaries and the Dawn of Photography

The Gist Gallery exhibit featuring 15 Daguerreotypes of Revolutionary War veterans proved very popular. This exhibit was supported by two grants, one from the SC 250th Commission and one from the SC Humanities Council. To meet the requirements of the granting agencies, visitor surveys by QR code were conducted for this exhibit. When it closed after Memorial Day 2024, the reproduction enlargements of the portraits and the text panels became a low-security travelling exhibit which will be available through the

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end of the Semiquincentennial (the 250th anniversary celebration of the Revolutionary War) observances in SC.

II. Museum Programs, Series and Education Programs

A. As mentioned previously, the SC Confederate Relic Room and Military Museum’s Saturday programs developed into strong attractions:

- 1. Toy Soldier Show: October 28** Second year hosting the event. The show was held in the Congaree room as well as having living-history performers in the atrium. Poor showing due to access problems caused by construction. The Museum had 165 attendants that day while the show only had 65.
- 2. Christmas in the Trenches: December 2** Third annual event (was formerly Pearl Harbor Remembrance Day). Had over 250 people in attendance.
- 3. Teachers’ Primary Source workshop: February 3** Multiple topics and speakers to help 19 Social Studies teachers develop uses for primary sources in the classroom.
- 4. Swordfest, Feb. 10:** Demonstrations, displays, activities, programs, has developed into our most popular event, and this year had 987 attendees.
- 5. Vietnam Veterans Day Special Saturday Event: Angels from the Air: Vietnam Helicopter Pilots: March 30** Presentations by veteran pilots, 88 lecture attendees.
- 6. Revolutionary War Day, April 1** Reenactors, displays, and programs on the era of the Revolutionary War, this annual event had 264 attendees. The museum was awarded a grant from the SC 250th Commission to support the activities and speakers.
- 7. Miracle Workers: American Medical Personnel in Vietnam, 1965-1973: May 25** Presentations by medical providers and patients during the war, 24 lecture attendees.

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C. **Storage Project:** Preparations were concluded and the staff began the process of inventorying and moving the entire collection out of Main Storage and into secure crates in a secondary location in anticipation of the delivery and installation of the new storage cabinetry provided for by two legislative appropriations. The project continues into FY25.

IV. Miscellaneous

- A. Several staff represented the Museum at professional association conferences and symposia.
- B. Eighty-six Research Requests were completed by Museum staff for state agencies, researchers, and the public seeking historical information.
- C. Museum staff generated material that resulted in 25,000 views to the Museum Facebook site.
- D. Over 2,300 museum brochures were distributed to statewide highway welcome centers and local venues.

Part 3 – Museum’s Strategic Plan

Since Spring of FY21, the Museum’s Executive Director began has been working on strategic planning with the input of Voight Shealy, the Chairman of the *South Carolina Confederate Relic Room and Military Museum Commission*, the Museum’s governing board. The purpose has been to update the 2019 Strategic Plan that was developed in the first half of FY20 and reviewed by the *American Alliance of Museums* to earn National Reaccreditation for the first time since 2004. Because only fifteen of approximately 125 museums in South Carolina have earned national accreditation through a rigorous two-to-three-year examination and evaluation, it is

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important that the SC Confederate Relic Room and Military Museum maintains that accreditation as proof of excellence of operation.

The Museum earned accreditation for the fourth time (1977, 1986, 2004, and 2020) on February 28, 2020. Since earning reaccreditation in FY20, the Museum has continually sought to refine its submitted AAM Strategic Plan through the Accountability Report process, completing and then reducing more Strategies and Performance Measures through completion of targeted measures, while adding new- but fewer- Strategies and Measures, as defined by shifting parameters and external pressures.

Our primary goals have remained consistent:

- 1) To continue to grow and diversify Attendance.
- 2) To continue to grow the Museum’s Budget
 - a) through Appropriation Increases to keep up with inflation and to maintain a highly trained, experienced, and motivated staff.
 - b) through Donations, Membership, and the Museum’s Foundation, the *Palmetto State Military History Foundation*
- 3) To strengthen the Museum’s Collection so that it remains the best, most expansive collection of South Carolina military material culture, first assembled in 1896, and doubled in size in the last 23 years, to roughly 7000 artifacts.
- 4) To use the Collection to increase the scholarly reputation of the Museum as reflected through publications, exhibits, and programs for South Carolina citizens and people visiting Columbia and our State.
- 5) To ensure the Museum adapts to its current era, grows and diversifies its audience, to survive and prosper throughout the 21st Century.
- 6) To continue to move forward with discussions on changing the name of the Museum to allow for corporate fundraising.

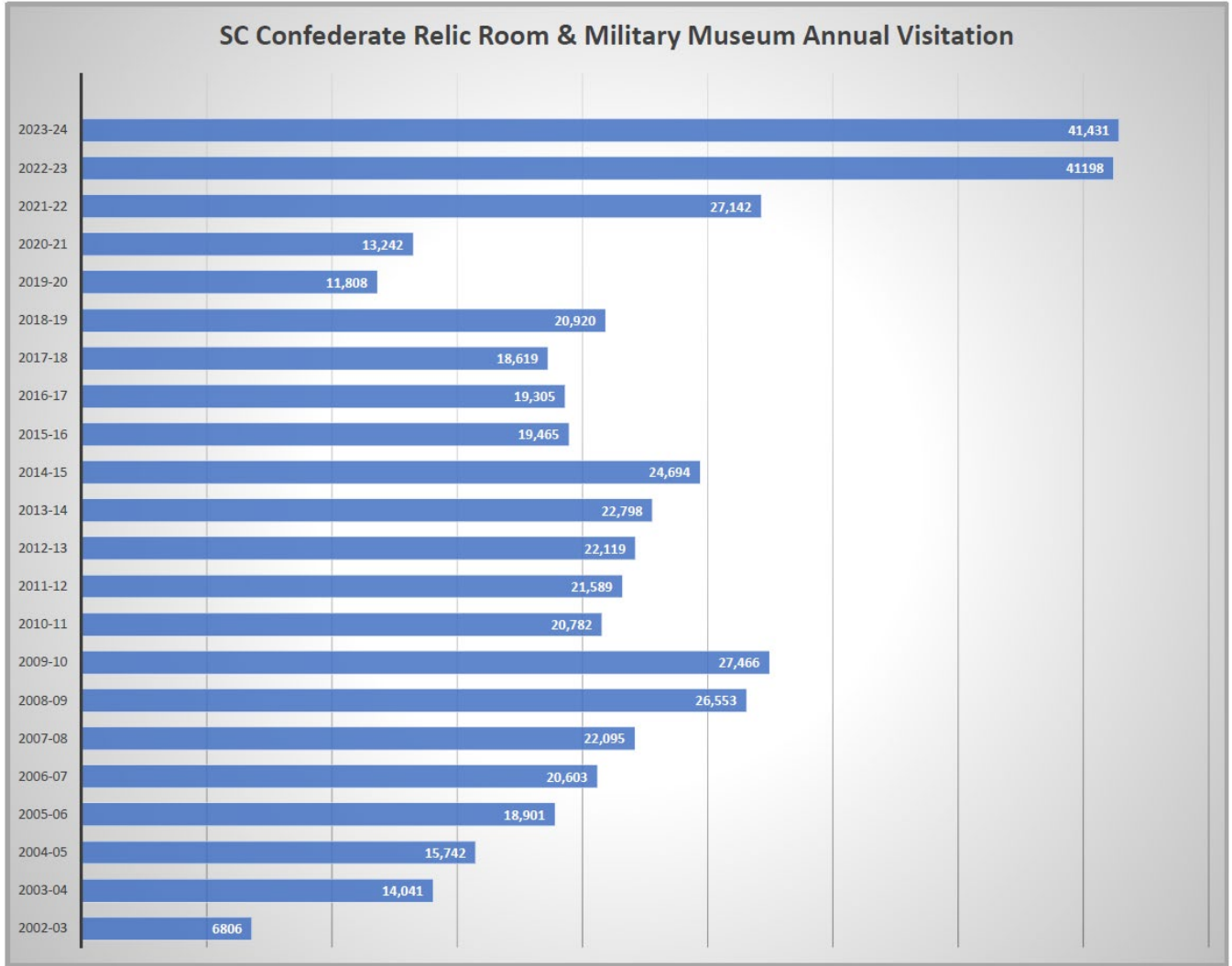
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- 7) To make a priority of expansion of the Museum’s physical footprint; to increase storage, exhibits, and marketable and effective program space.

The Museum’s *Strategic Plan Development For Next Annual Accountability Report* reflects these goals and the strategies to achieve them.

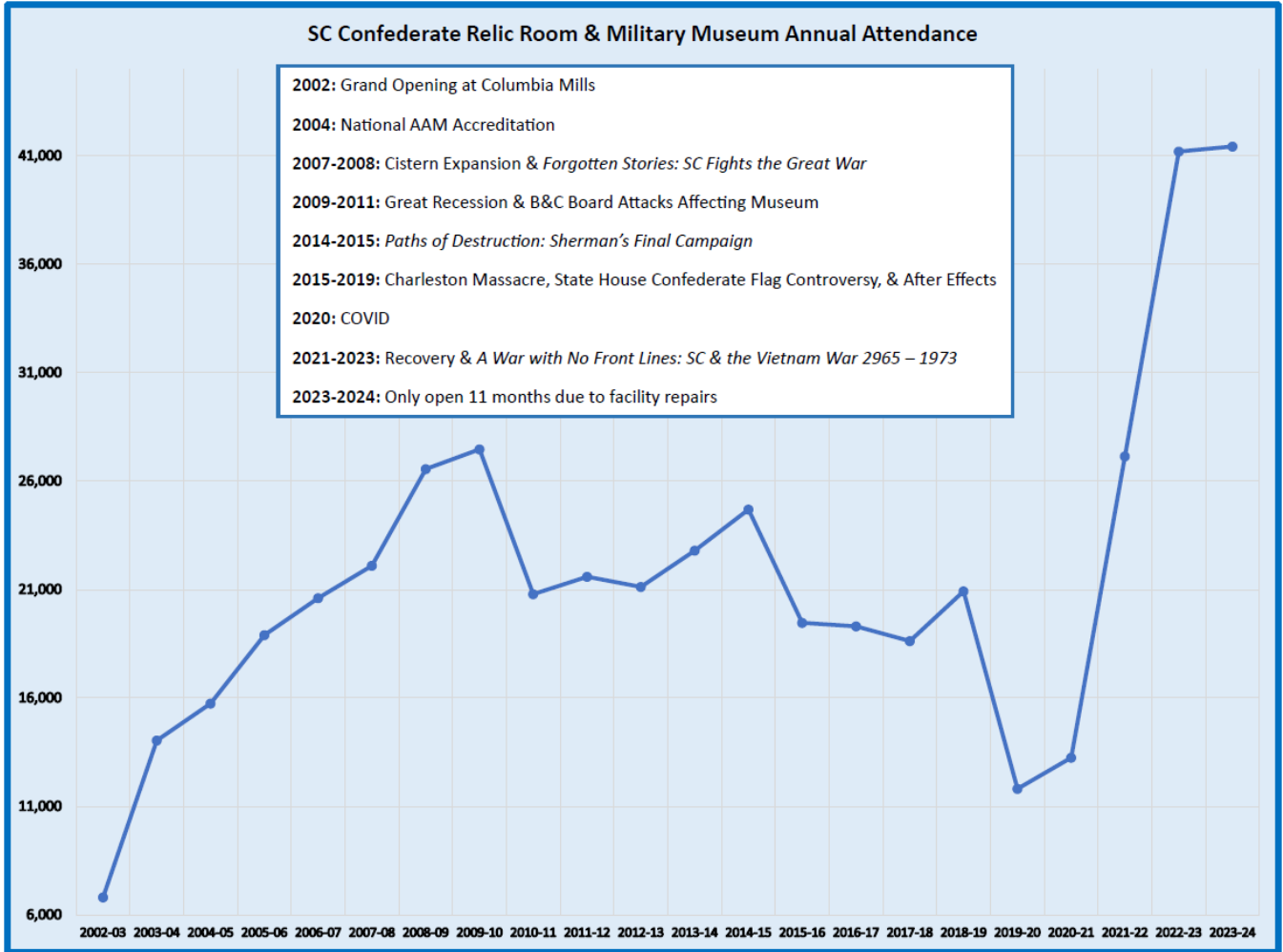
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APPENDIX 1 – Visitation chart



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Visitation Graph



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Appendix 2 – Vietnam Exhibit Award

SOUTH CAROLINA
FEDERATION OF
MUSEUMS

AWARD
OF ACHIEVEMENT

for excellent utilization of resources and professionalism

THE FOLLOWING AWARD IS GIVEN TO
*South Carolina Confederate Relic Room &
Military Museum*

for

**A War with No Front Lines: South Carolina and the
Vietnam War, 1965-1973**

J.R. Fennell
JR Fennell

SCFM President

Timia D. Thompson
Timia D. Thompson

SCFM Field Services
Outreach Manager



AGENCY NAME:

SC Confederate Relic Room and Military Museum

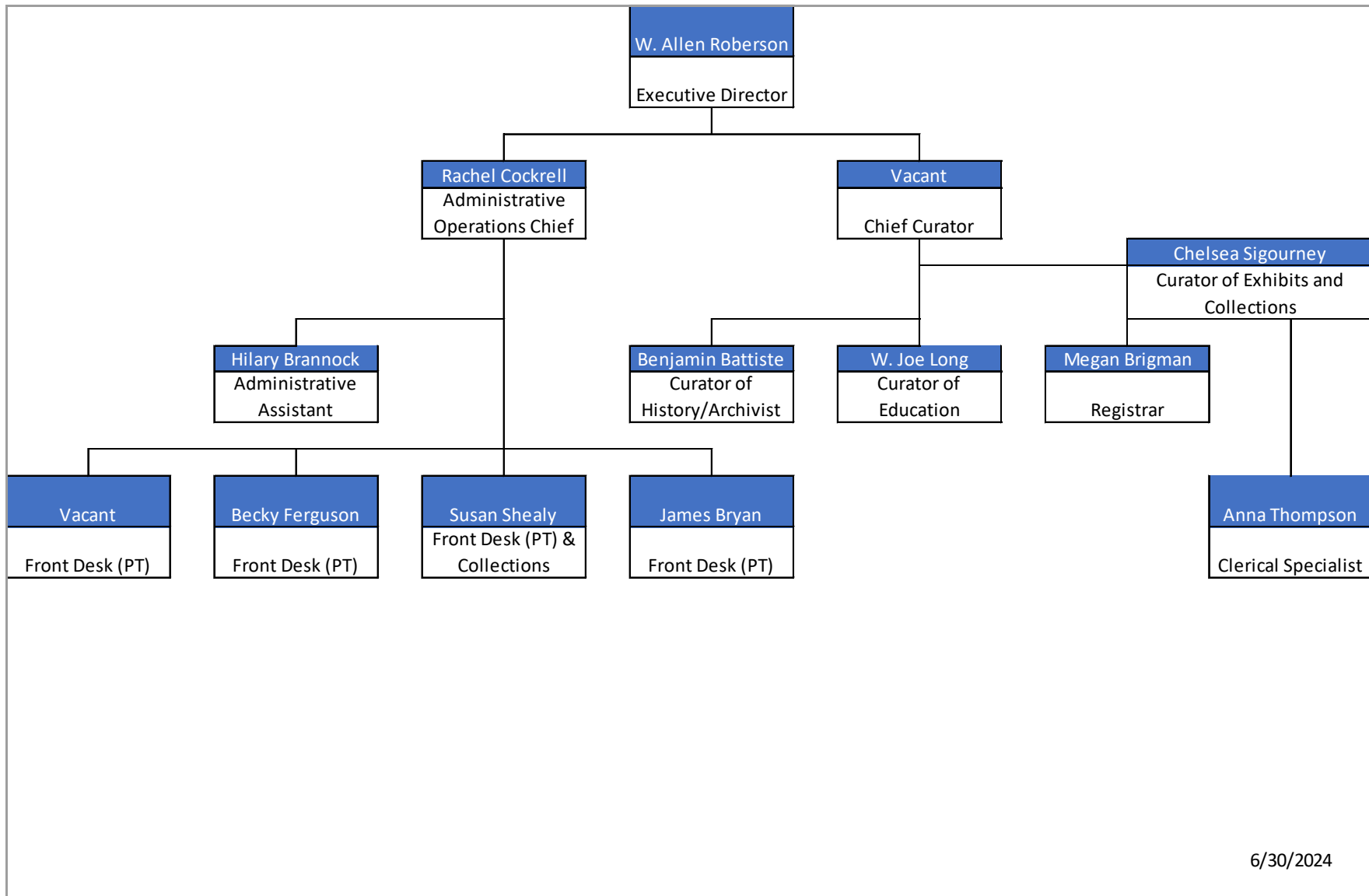
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AGENCY ORGANIZATIONAL CHART



6/30/2024

2024

Reorganization and Compliance

as submitted for the Accountability Report by:

H960 - Confederate Relic Room & Military Museum

Primary Contact

First Name	Last Name	Role/Title	Email Address	Phone
Rachel	Cockrell	Administrative Operations Chief	rcockre@crr.sc.gov	803-737-8020

Secondary Contact

First Name	Last Name	Role/Title	Email Address	Phone
Allen	Roberson	Executive Director	arobers@crr.sc.gov	803-737-8096

Agency Mission

Adopted in:

2019

The South Carolina Confederate Relic Room and Military Museum connects people to the distinguished martial heritage of South Carolina where soldiers and civilians willingly sacrificed their lives and fortunes for liberty, home, state, and country.

Agency Vision

Adopted in:

2019

Through collecting and interpreting the State's military history, we strive to engage the public in a conversation about South Carolina's history in its social and cultural contexts, to foster an understanding of the past and how it relates to the present, and encourage critical thinking about the future.

Recommendations for reorganization requiring legislative change:

None

Agency intentions for other major reorganization to divisions, departments, or programs to allow the agency to operate more effectively and efficiently in the succeeding fiscal year:

None

Significant events related to the agency that occurred in FY2024

Description of Event	Start	End	Agency Measures Impacted	Other Impacts
Construction on Columbia Mills Building, specifically the replacement of the glass Atrium roof above our entrance, led to the Museum's closure to the public beginning June 3, 2024 and lasting for at least four months.	July	June	Use exhibitions to proactively reach out to appropriate and diverse community groups.	The closure date of the Vietnam exhibit was extended, which pushed the rest of the exhibit schedule farther out, as well.
Construction on Columbia Mills Building, specifically the replacement of the glass Atrium roof above our entrance, led to the Museum's closure to the public beginning June 3, 2024 and lasting for at least four months.	July	June	Develop and present Vietnam-centered educational programming.	Educational programming on other topics was also delayed or moved to alternate venues.
Staff illnesses, including several chronic and severe conditions, reduced the time available for staff to complete certain projects.	July	June	Digitize Archival records and create effective finding aid.	
Staff illnesses, including several chronic and severe conditions, reduced the time available for staff to complete certain projects.	July	June	Establish partnership with new Governor's Office of Veteran's Affairs	
Staff illnesses, including several chronic and severe conditions, reduced the time available for staff to complete certain projects.	July	June	Continue to emphasize staff authoring texts for national and regional historical publications.	

Staff illnesses, including several chronic and severe conditions, reduced the time available for staff to complete certain projects.	July	June	Work with the new SC State Museum director to continue expansion into currently shared spaces	
Spatial limitations forced major storage project construction	May	June	Continue to provide meeting space for relevant special interest groups and cultural institutions as well as active duty military units and military reunion groups (Eventually transition to Revenue Source)	
Spatial limitations forced major storage project construction	May	June	Create work plan, move collections, and undertake renovation.	
Is the agency in compliance with S.C. Code Ann. § 2-1-220, which requires submission of certain reports to the Legislative Services Agency for publication online and the State Library? (See also S.C. Code Ann. § 60-2-20).				Yes
Reason agency is out of compliance: (if applicable)				
Is the agency in compliance with various requirements to transfer its records, including electronic ones, to the Department of Archives and History? See the Public Records Act (S.C. Code Ann. § 30-1-10 through 30-1-180) and the South Carolina Uniform Electronic Transactions Act (S.C. Code Ann. § 26-6-10 through 26-10-210).				Yes
Does the law allow the agency to promulgate regulations?				No
Law number(s) which gives the agency the authority to promulgate regulations:				
Has the agency promulgated any regulations?				No
Is the agency in compliance with S.C. Code Ann. § 1-23-120 (J), which requires an agency to conduct a formal review of its regulations every five years?				Yes
(End of Reorganization and Compliance Section)				

FY2024

Strategic Plan Results

as submitted for the Accountability Report by:
H960 - Confederate Relic Room & Military Museum

- Goal 1** Successfully connect patrons to the martial history of South Carolina
- Goal 2** Maintain and grow the staff's use of focused collecting and scholarly interpretation to engage the public in meaningful conversations
- Goal 3** Enhance the standing of the Museum within its broader community
- Goal 4** Solidify the Museum's longevity through diversification and growth of its financial resources
- Goal 5** Achieve optimal physical environment for the museum

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.1 Grow and diversify attendance by marketing the museum and its programs to both existing and newly targeted audiences														
State Objective: Education, Training, and Human Development														
1.1.1	Collect and evaluate visitor demographic data to better understand the Museum's audience.	30%	60%	60%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Survey results	Survey	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.1.2	Continue development and implementation of Saturday Programs to drive weekend visitation and revenue.	30%	60%	60%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.1.3	Revitalize Lunch and Learn Program to regain support base and increase attendance and membership.	15%	30%	30%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.2 Ensure that access to the Museum, tours, programs, and special events fits the needs of its audience														
State Objective: Education, Training, and Human Development														
1.2.1	Evaluate hours and modify if appropriate and feasible for accessibility.	60%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor counts and surveys	Visitor records	Museum open hours outside of regular weekday work hours.	Visitors to the Museum.	0113.000000.000	
1.2.2	Survey visitors and program attendees as much as practical	0%	33%	33%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Survey results	Visitor records	Museum programs and exhibits convey intended educational content to visitors.	Visitors to the Museum.	0113.000000.000	
2.1 Review Collections policies, strategies and planning, relative to mission, policies, conservation, and physical space limitations														
State Objective: Education, Training, and Human Development														
2.1.1	Continue conservation initiative for SC uniform collection.	65%	85%	85%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	
2.1.2	Digitize Collections records	30%	60%	60%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	
2.1.3	Digitize Archival records and create effective finding aid.	0%	30%	15%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	Staff availability
2.2 Evaluate and solidify exhibitions with an eye toward inclusion, well-researched content, and public interest														
State Objective: Education, Training, and Human Development														

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
2.2.1	Use exhibitions to proactively reach out to appropriate and diverse community groups.	75%	100%	90%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Presentation schedule	Staff Calendars	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	Extending duration of Vietnam exhibit delayed other exhibits and programs.
2.3	Open "SC in the Vietnam War" major exhibition. State Objective: Education, Training, and Human Development													
2.3.1	Develop and present Vietnam-centered educational programming.	60%	100%	80%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	Extending duration of Vietnam exhibit delayed other exhibits and programs.
3.1	Address the issue of the current name of the Museum and gauge public reaction to the word "Confederate" in relationship to shifting public views on the Civil War State Objective: Government and Citizens													
3.1.1	Evaluate and compile data on the impact of current name on both corporate fundraising and foundation and other potential grants.	75%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Granting agencies	Director's records	Knowledge of impact of negative connotations of Museum name on fundraising.	Museum staff, governance, and supporters	0113.000000.000	
3.1.2	Engage and solicit opinions and support for possible Museum name change.	0%	50%	50%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Surveys and other feedback	Director's records	Evaluate reactions to specific examples of potential new Museum names.	Museum staff, governance, and supporters	0113.000000.000	
3.2	Navigate community perceptions of Civil War history State Objective: Government and Citizens													
3.2.1	Make a strong effort to regain, nurture, and grow diverse community groups lost since FY10.	60%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Calendar	Staff records	Enhance outreach to diverse groups who have lost touch with the Museum.	Former supporters and community partner groups.	0113.000000.000	
3.3	Raise general public awareness of the Museum through a professional marketing plan State Objective: Government and Citizens													
3.3.1	Establish partnership with new Governor's Office of Veteran's Affairs	50%	100%	75%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Calendar	Increased outreach to underserved audiences.	Veterans in South Carolina	0113.000000.000	Staff availability because of other duties
3.4	Further lift the academic standing of the Museum and staff State Objective: Government and Citizens													
3.4.1	Continue to emphasize staff authoring texts for national and regional historical publications.	60%	100%	80%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	Scholarly engagement.	Staff of the Museum.	0113.000000.000	Staff availability because of other duties
3.4.2	Continue promoting availability of professional staff to present programs to diverse groups around the state.	60%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	Increased outreach to underserved audiences.	Civic and special-interest groups around the state.	0113.000000.000	
3.4.3	Augment Curatorial workforce by hiring a Chief Curator	50%	100%	75%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	More efficient management.	Staff of the Museum.	0113.000000.000	Funding awarded June 2024
3.4.4	Identify weaknesses in Museum's collection and seek opportunities to strengthen and grow collection of SC material culture	0%	33%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	SC material culture is preserved.	Citizens of the State.	0113.000000.000	
3.5	Engage with other community non-profits and civic organizations to build relationships and enhance public awareness State Objective: Government and Citizens													

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
3.5.1	Engage with Columbia, Lexington, and Lake Murray Chambers of Commerce and any other pro-business organizations to promote the value of the Museum to the community.	60%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Calendar	Staff records	Project a clear impression of what the Museum is and what it does to citizens and visitors in SC.	Tourism and business promotion organizations.	0113.000000.000	
3.5.2	Continue to provide meeting space for relevant special interest groups and cultural institutions as well as active duty military units and military reunion groups (Eventually transition to Revenue Source)	60%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Calendar	Staff records	Increased outreach to underserved audiences.	Special interest and military groups	0113.000000.000	
4.1 Work with the Museum's Foundation to create and initiate a plan for growth of revenue and diversification of funding sources														State Objective: Public Infrastructure and Economic Development
4.1.1	Elevate the status and role of the Foundation within the operation of the Museum and continue to grow Foundation Board.	0%	50%	25%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	Foundation did not meet on schedule
4.1.2	Diversify Foundation board membership with attention to professional expertise, military knowledge, race, gender, age, socioeconomic background, etc.	0%	50%	25%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increase diversity and memberships	Palmetto State Military History Foundation.	0113.000000.000	Foundation did not meet on schedule
4.1.3	Place the membership program under the Foundation and enhance its attractiveness by introducing new benefits to members.	30%	60%	30%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased attractiveness and benefits of membership.	Palmetto State Military History Foundation and Museum members.	0113.000000.000	Foundation did not meet on schedule
4.1.4	Use Vietnam exhibit as a catalyst to grow membership program.	30%	100%	45%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Donations	Expand knowledge base of Museum member group.	Target group of potential Museum visitors.	0113.000000.000	Foundation did not meet on schedule, overriding priorities
4.2 Ensure that recurring funding grows relative to inflation and the Museum's needs.														State Objective: Public Infrastructure and Economic Development
4.2.1	Provide funding to hire and maintain a highly trained expert staff.	0%	50%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Personnel records	Professionalism of the staff is increased.	Staff of the Museum.	0113.000000.000	
4.2.2	Plan increases to Museum's operating budget and annual appropriation so they are sufficient to offset inflation and rising expenses.	0%	33%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
5.1 Address the current spatial crisis of the Museum site for collections														State Objective: Public Infrastructure and Economic Development
5.1.1	Create work plan, move collections, and undertake renovation.	50%	100%	80%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Plan of action	Registrar, Ops Chief	Completion of Collections Storage Improvement project.	Staff of the Museum.	0113.000000.000	Delays in storage furniture delivery
5.2 Strategize solutions to ongoing spatial needs across all Museum functions														State Objective: Public Infrastructure and Economic Development

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
5.2.1	With Foundation, develop strategies for raising additional funding	0%	50%	25%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Foundation, Director's records	Revenue	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	Foundation did not meet on schedule, staff availability, overriding priorities
5.2.2	Work with the new SC State Museum director to continue expansion into currently shared spaces	75%	100%	75%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Plans and proposals	Additional space for programming, exhibits, and secure Collection storage.	Staff of the Museum.	0113.000000.000	Staff availability, ongoing negotiations
5.3 Assess and address potential threats to professional operation caused by infrastructure failures, emergencies, and vandalism														
State Objective: Public Infrastructure and Economic Development														
5.3.1	Coordinate activities with new State Museum director where necessary.	60%	100%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Calendar	Director, Ops Chief records	Coordination and cooperation among neighboring tenants in the Columbia Mills Building.	Commission and Staff of the Museum.	0113.000000.000	

FY2025

Strategic Plan Development

as submitted for the Accountability Report by:

H960 - Confederate Relic Room & Military Museum

- Goal 1** Successfully connect patrons to the martial history of South Carolina
- Goal 2** Maintain and grow the staff's use of focused collecting and scholarly interpretation to engage the public in meaningful conversations
- Goal 3** Enhance the standing of the Museum within its broader community
- Goal 4** Solidify the Museum's longevity through diversification and growth of its financial resources
- Goal 5** Achieve optimal physical environment for the museum

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes	
1.1 Grow and diversify attendance by marketing the museum and its programs to both existing and newly targeted audiences													State Objective: Education, Training, and Human Development	
1.1.1	Collect and evaluate visitor demographic data to better understand the Museum's audience.	0.6	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Survey results	Survey	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000		
1.1.2	Continue development and implementation of Saturday Programs to drive weekend visitation and revenue.	0.6	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000		
1.1.3	Revitalize Lunch and Learn Program to regain support base and increase attendance and membership.	0.3	45%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000		
1.2 Ensure that access to the Museum, tours, programs, and special events fits the needs of its audience													State Objective: Education, Training, and Human Development	
1.2.1	Survey visitors and program attendees as much as practical	33%	66%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Survey results	Visitor records	Museum programs and exhibits convey intended educational content to visitors.	Visitors to the Museum.	0113.000000.000		
2.1 Review Collections policies, strategies and planning, relative to mission, policies, conservation, and physical space limitations													State Objective: Education, Training, and Human Development	
2.1.1	Continue conservation initiative for SC uniform collection.	85%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000		
2.1.2	Digitize Collections records	60%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000		
2.1.3	Digitize Archival records and create effective finding aid.	15%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000		
2.2 Evaluate and solidify exhibitions with an eye toward inclusion, well-researched content, and public interest													State Objective: Education, Training, and Human Development	
2.2.1	Use exhibitions to proactively reach out to appropriate and diverse community groups.	90%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Presentation schedule	Staff Calendars	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000		
2.3 Open "SC in the Vietnam War" major exhibition.													State Objective: Education, Training, and Human Development	

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
2.3.1	Develop and present Vietnam-centered educational programming.		80%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30). Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
3.1 Address the issue of the current name of the Museum and gauge public reaction to the word "Confederate" in relationship to shifting public views on the Civil War State Objective: Government and Citizens													
3.1.1	Engage and solicit opinions and support for possible Museum name change.		50%	100%	Percent complete	Complete	State fiscal year Percent complete as determined by the agency.	Surveys and other feedback	Director's records	Evaluate reactions to specific examples of potential new Museum names.	Museum staff, governance, and supporters	0113.000000.000	
3.1.2	Use expansion and new programming facilities as an opportunity to change the Museum's name.		0%	50%	Percent complete	Complete	State fiscal year Percent complete as determined by the agency.	Legislative action	Code of Laws	Public perception of the Museum is improved.	Citizens of the State.	0113.000000.000	
3.1.3	Use new name of the Museum to enhance and broaden corporate fundraising		0%	50%	Percent complete	Complete	State fiscal year Percent complete as determined by the agency.	Staff records	Staff records	Museum operation and reputation is enhanced.	Citizens of the State.	0113.000000.000	
3.2 Raise general public awareness of the Museum through a professional marketing plan State Objective: Government and Citizens													
3.2.1	Establish partnership with new Governor's Office of Veteran's Affairs		75%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30). Percent complete as determined by the agency.	Staff records	Calendar	Increased outreach to underserved audiences.	Veterans in South Carolina	0113.000000.000	
3.3 Further lift the academic standing of the Museum and staff State Objective: Government and Citizens													
3.3.1	Continue to emphasize staff authoring texts for national and regional historical publications.		80%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30). Percent complete as determined by the agency.	Staff records	Staff records	Scholarly engagement.	Staff of the Museum.	0113.000000.000	
3.3.2	Augment Curatorial workforce by hiring a Chief Curator		75%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30). Percent complete as determined by the agency.	Staff records	Staff records	More efficient management.	Staff of the Museum.	0113.000000.000	
3.3.3	Augment corporate fundraising ability of the Museum by hiring a Development Director		0%	33%	Percent complete	Complete	State fiscal year Percent complete as determined by the agency.	Staff records	Staff records	Increased fundraising for Museum programming.	Staff of the Museum.	0113.000000.000	
3.3.4	Identify weaknesses in Museum's collection and seek opportunities to strengthen and grow collection of SC material culture		33%	66%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30). Percent complete as determined by the agency.	Staff records	Staff records	SC material culture is preserved.	Citizens of the State.	0113.000000.000	
4.1 Work with the Museum's Foundation to create and initiate a plan for growth of revenue and diversification of funding sources State Objective: Public Infrastructure and Economic Development													
4.1.1	Elevate the status and role of the Foundation within the operation of the Museum and continue to grow Foundation Board.		25%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30). Percent complete as determined by the agency.	Membership records	Foundation records	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	
4.1.2	Diversify Foundation board membership with attention to professional expertise, military knowledge, race, gender, age, socioeconomic background, etc.		25%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30). Percent complete as determined by the agency.	Membership records	Foundation records	Increase diversity and memberships	Palmetto State Military History Foundation.	0113.000000.000	

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes	
4.1.3	Place the membership program under the Foundation and enhance its attractiveness by introducing new benefits to members.		30%	60%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased attractiveness and benefits of membership.	Palmetto State Military History Foundation and Museum members.	0113.000000.000	
4.1.4	Use Vietnam exhibit as a catalyst to grow membership program.		45%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Donations	Expand knowledge base of Museum member group.	Target group of potential Museum visitors.	0113.000000.000	
4.2 Ensure that recurring funding grows relative to inflation and the Museum's needs.													State Objective: Public Infrastructure and Economic Development	
4.2.1	Provide funding to hire and maintain a highly trained expert staff.		50%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Personnel records	Professionalism of the staff is increased.	Staff of the Museum.	0113.000000.000	
4.2.2	Plan increases to Museum's operating budget and annual appropriation so they are sufficient to offset inflation and rising expenses.		33%	66%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
5.1 Address the current spatial crisis of the Museum site for collections													State Objective: Public Infrastructure and Economic Development	
5.1.1	Create work plan, move collections, and undertake renovation.		80%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Plan of action	Registrar, Ops Chief	Completion of Collections Storage Improvement project.	Staff of the Museum.	0113.000000.000	
5.2 Strategize solutions to ongoing spatial needs across all Museum functions													State Objective: Public Infrastructure and Economic Development	
5.2.1	With Foundation, develop strategies for raising additional funding		25%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Foundation, Director's records	Revenue	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	
5.2.2	Work with the SC State Museum director to continue expansion into currently shared spaces		75%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Plans and proposals	Additional space for programming, exhibits, and secure Collection storage.	Staff of the Museum.	0113.000000.000	
5.2.3	Acquire funding for feasibility study to expand into existing space above the SC Confederate Relic Room and Military Museum		0%	100%	Percent complete	Complete	State Fiscal Year	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
5.2.4	Acquire funding for expansion into existing space above the SC Confederate Relic Room and Military Museum		0%	50%	Percent complete	Complete	State Fiscal Year	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	

2024

Budget Data

as submitted for the Accountability Report by:

H960 - Confederate Relic Room & Military Museum

State Funded Program No.	State Funded Program Title	Description of State Funded Program	(Actual) General	(Actual) Other	(Actual) Federal	(Actual) Total	(Projected) General	(Projected) Other	(Projected) Federal	(Projected) Total
0113.000000.000	Confederate Relic Room & Military Museum	Operations of the state's military history museum.	\$ 927,164.00	\$ 145,072.00	\$ -	\$ 1,072,236.00	\$ 1,080,290.00	\$ -	\$ -	\$ 1,080,290.00
0118.050000X000	Southern Maritime Collection	Management of the Collection on behalf of the state.	\$ 9,781.00	\$ -	\$ -	\$ 9,781.00	\$ 11,000.00	\$ -	\$ -	\$ 11,000.00
9500.050000.000	State Employer Contributions	Salaries and benefits for Museum employees.	\$ 138,560.00	\$ -	\$ -	\$ 138,560.00	\$ 181,000.00	\$ -	\$ -	\$ 181,000.00
9801.460000X000	Maritime Collection Maintenance & Security	Management of the Collection on behalf of the state.	\$ 107.89	\$ -	\$ -	\$ 107.89	\$ -	\$ 21.84	\$ -	\$ 21.84
9824.010000X000	Uniform Collection	Conservation costs of Civil War uniforms in the Permanent Collection.	\$ 54,175.32	\$ -	\$ -	\$ 54,175.32	\$ 6,595.94	\$ -	\$ -	\$ 6,595.94

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Legal Data

as submitted for the Accountability Report by:

H960 - Confederate Relic Room & Military Museum

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2024
60-17-10	State	Statute	Establishes the SC Confederate Relic Room & Military Museum Commission, the number of Commissioners, their terms, and whom should appoint them (Governor of SC, President Pro Tempore of the Senate, Speaker of the House of Representatives) and any organizations that the Commissioners should represent.	Not related to agency deliverable		No Change
60-17-20	State	Statute	SC Confederate Relic Room & Military Museum is authorized to supplement its state appropriations with revenue from fees and donations and expend the revenue on the museum's operations and for the acquisition, restoration, preservation, and display of its collection.	Not related to agency deliverable		No Change
60-70-40	State	Statute	The Director of the South Carolina Confederate Relic Room and Military Museum must be selected by the South Carolina Confederate Relic Room and Military Museum Commission after consultation with the South Carolina Division Commander of the Sons of the Confederate Veterans and the President of the South Carolina Chapter of the United Daughters of the Confederacy. The director shall serve at the pleasure of the commission.	Not related to agency deliverable		No Change

2024

Services Data

as submitted for the Accountability Report by:
H960 - Confederate Relic Room & Military Museum

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2024	Summary of changes to services
Primarily insures that museum follows State approved procurement, budget, personnel, and public operational policies practices	Department of Administration	Admin	Citizens of the state	Administration	Budgeting, Procurement, Revenue Accountability, Personnel, Janitorial, Mail, Shipping, Space Rentals, Museum Events, Brochure Distribution.	Daily operation of the Museum is hindered.	No Change	
Preserves historically significant archival material culture for the citizens of SC related to SC military history utilizing professional standards, methods, and supplies.	Midlands residents, SC visitors to Columbia, out of state tourists, researchers, and historians	General public		Archival Collections & Research Library	Maintaining historic papers, correspondence, documents, manuscripts and processing new additions to the archival collection, according to American Alliance of Museums' standards. Maintaining the museum's research library and budgeting for new additions. Maintaining the Museum Archives.	Scholarly impact of the Museum is damaged.	No Change	
Preserves historically significant artifactual material culture for the citizens of SC related to SC military history utilizing professional standards, methods, and supplies.	Midlands residents, SC visitors to Columbia, out of state tourists, researchers, and historians	General public		Artifact Collections	Maintaining the Artifact Collection according to AAM standards. Accessioning, cataloging, condition reporting, storing, data entry on all SC historical artifacts added to, or already in the Collection. Conducting 3 year inventory. Conservation treatment. Maintaining artifact storage.	Preservation mission of the Museum is hindered.	No Change	
Supports and provides educational services to SC school children	Private, public, and homeschool students, 3rd grade - college	Students	Families	Education	Recruiting private, public, and home school attendance for tours and programs related to the current exhibits. Also conducting tours for church groups, civic organizations, historical organizations, colleges, Fort Jackson soldiers, and visiting dignitaries.	Educational mission of the Museum is hindered.	No Change	
Supports and meets SC Secondary Education Standards and provides educational entertainment for SC citizens and tourists. Also necessary, in tandem, with programming.	Private, public, and homeschool students, 3rd grade - high school	General public	Students	Exhibits	Conceiving, researching, artifact selection, design, production, and installation of exhibits, which includes writing text panels and artifact labels, selecting images, maps, art, and graphic production. Constructing interactives. Selecting, conserving, and interpreting artifacts to be exhibited, borrowing artifacts, if necessary.	Educational mission of the Museum is hindered.	No Change	

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2024	Summary of changes to services
Supplements State Appropriation with Donations to Museum	Older college educated male and females, veterans	Supporters		Foundation	Developing the Foundation as a source of revenue to support the museum's mission. Foundation candidates become members first, and over time express an increasing interest in the museum, and a willingness to monetarily support the museum and enlist others to donate. Potential foundation members must believe in the museum's mission, be vetted, included in museum activities, and cultivated for long-term support of the institution.	Financial stability of the Museum is endangered.	No Change	
Supplements State Appropriation with Donations to Museum	Sons of Confederate Veterans, Military Order of the Stars and Bars, United Daughters of the Confederacy, DAR, Colonial Dames, 1812 Society, Vietnam Combat Veterans, USS Columbia Association	Interest groups	General public	Fundraising	Appealing to individuals or organizations to support specific museum activities, from conservation or acquisition of artifacts, reception expenses, or for specific infrastructure for the museum operation.	Financial stability of the Museum is endangered.	No Change	
Visitor entry and access and museum security and Admissions and Gift Shop revenue	Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Gift Shop & Admissions Desk	The Admissions Desk is front line for the visiting public, tours or events, staff appointments, maintenance, sales, etc. It is the first line of security for both the Collection and employees, must be staffed at all time during public hours, transfers general phone calls to specific staff members, handles deliveries. The Gift Shop is also controlled from the front admissions desk, and involves sales, ordering and inventory of merchandise, pricing, and merchandise security.	Daily operation of the Museum is hindered.	No Change	
Museum promotion and public accountability	Media and Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Marketing and Public Relations	This includes media relations, press releases, marketing, advertising, social media, web site, etc.	Public perception of the Museum is damaged.	No Change	
Free museum admission, event and program invitation, special tours	Media and Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Membership	The museum has a membership program for individuals, family, and institutional, but due to lack of staffing, it has not grown very rapidly. Currently, the Administrative Assistant handles membership recruitment and schedules and plans events for members with staff assistance.	Support of the Museum is hindered.	No Change	

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY 2024	Summary of changes to services
Maintain museum's physical plant	Department of Administration	Facilities Management		Operations	Includes monitoring the museum's physical plant, coordinating construction, repairs, and building issues with General Services staff and independent contractors, handling building-wide issues with other Columbia Mills tenants (State Museum & DHEC), maintaining 24 hour security, insuring public safety and comfort, and updating the Standard Operating Procedures.	Daily operation of the Museum is hindered.	No Change	
Military History lectures and programs	Private, public, and homeschool students, 3rd grade - college	Students	General public	Outreach	Outreach involves visiting schools, civic organizations, education providers, historical organizations, to lecture, present programs, and promote the museum and is conducted by the Executive Director, Curator of Education, and Curator of History.	Public perception of the Museum is damaged.	No Change	
Military History lectures and programs	Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Programs	Programs are generally scheduled for lunch times, after hours, or on weekends to attract repeat visitation or promote exhibit openings, books signings, lectures, etc. They can be on site or part of outreach and all staff are involved in programs as much as time allows. Effective programming in conjunction is essential for the museum's growth but demands significant staff time and resources.	Public perception of the Museum is damaged.	No Change	

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Partnerships Data

as submitted for the Accountability Report by:
H960 - Confederate Relic Room & Military Museum

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Non-Governmental Organization	American Heritage Foundation	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	American Legion	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	Black Vietnam Veterans Association	Attendance, promotion, partnerships	No Change
Private Business Organization	Lake Murray Country	Attendance, promotion, partnerships	No Change
Federal Government	Shaw AFB	Attendance, programs, outreach	No Change
Non-Governmental Organization	Veterans of Foreign Wars	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	Vietnam Veterans of America	Attendance, promotion, partnerships	No Change
State Government	South Carolina Government Agencies	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	Sons of Confederate Veterans	Attendance, donations, revenue donations, programs, outreach	No Change
Non-Governmental Organization	United Daughters of the Confederacy	Attendance, programs, outreach	No Change
State Government	University of South Carolina	Attendance, graduate assistants, historical research	No Change
Local Government	Columbia Chamber of Commerce	Attendance, promotion, partnerships	No Change

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Local Government	Metropolitan Convention Center	Attendance, promotion, partnerships	No Change
Federal Government	Fort Jackson	Attendance, programs, outreach	No Change
Non-Governmental Organization	Military Order of the Stars and Bars	Attendance, donations, revenue donations, programs, outreach	No Change
State Government	Hunley Commission	Oversight of the Southern Maritime Collection, Exhibits	No Change
Non-Governmental Organization	Daughters of the American Revolution	Attendance, donations, revenue donations, programs, outreach	No Change
K-12 Education Institute	SC Public & Private Schools, Home Schools	Attendance, programs, outreach	No Change
Non-Governmental Organization	USS Columbia Association	Attendance, donations, revenue donations, programs, outreach	No Change
Non-Government Organization	SC Combat Veterans	Attendance, programs, outreach	No Change
Non-Government Organization	SC American Revolution Sestercentennial Commission	Funding programs relating to the 250th anniversary of the American Revolution	No Change
State Government	Governor's Office of Veterans Affairs	Attendance, programs, outreach	No Change
Federal Government	SC Liaison to Secretary of Defense	Promotes exhibits and programs to US military entites	Add
State Government	National Guard and SC Military Museum	Coordination and mutual promotion of museum events	Add

2024

Reports Data

as submitted for the Accountability Report by:

H960 - Confederate Relic Room & Military Museum

Report Name	Law Number (if applicable)	Summary of information requested in the report	Date of most recent submission DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't submitted
Agency Accountability Report	§1-1-810	The report "must contain the agency's or department's mission, objectives to accomplish the mission, and performance measures that show the degree to which objectives are being met." Agencies must "identify key program area descriptions and expenditures and link these to key financial and performance results measures."	September 2023	Annually	Governor or Lt. Governor AND Legislative entity or entities	Provided to LSA for posting online	LSA	No Change	
Agreed-Upon Procedures		Financial	June 2024	Annually	South Carolina state agency or agencies	Available on another website	rockre@crr.sc.gov	No Change	
Gift Shop Audit		Gift Shop inventory	June 2024	Annually	South Carolina state agency or agencies	Electronic copy available upon request	rockre@crr.sc.gov	No Change	
SC Confederate Relic Room and Military Museum Commission Reports		Various	June 2024	Annually	South Carolina state agency or agencies	Electronic copy available upon request	rockre@crr.sc.gov	No Change	
Various DOA Budget Reports		Financial	June 2024	Quarterly	South Carolina state agency or agencies	Electronic copy available upon request	rockre@crr.sc.gov	No Change	
Various PMO, EPO, DIS reports	Various proviso requirements	IT Planning, Privacy, InfoSec	June 2024	Quarterly	South Carolina state agency or agencies	Electronic copy available upon request	servicedesk@admin.sc.gov	No Change	
Fines and Fees	Proviso 117.73	Fines and fees collected by the agency	August 2023	Annually	Legislative entity or entities	Available on agency's website	crr.sc.gov	No Change	

AGENCY NAME:	SC Confederate Relic Room and Military Museum		
AGENCY CODE:	H960	SECTION:	030

2024
Accountability Report

SUBMISSION FORM

I have reviewed and approved the data submitted by the agency in the following templates:

- Data Template
 - Reorganization and Compliance
 - FY2024 Strategic Plan Results
 - FY2025 Strategic Plan Development
 - Legal
 - Services
 - Partnerships
 - Report or Review
 - Budget
- Discussion Template
- Organizational Template

I have reviewed and approved the financial report summarizing the agency’s budget and actual expenditures, as entered by the agency into the South Carolina Enterprise Information System.

The information submitted is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR <i>(SIGN AND DATE):</i>	SIGNATURE ON FILE	Signature Received: 09/15/2024
<i>(TYPE/PRINT NAME):</i>	W. Allen Roberson, Executive Director	

BOARD/CMSN CHAIR <i>(SIGN AND DATE):</i>	SIGNATURE ON FILE	Signature Received: 09/15/2024
<i>(TYPE/PRINT NAME):</i>	R. Voight Shealy, Commission Chair	